FISCAL YEAR 2015

ANNUAL BUDGET

Borough Council

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Anita Barton, Member

Matt Ryan, member

Robert Stokley, member

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Mayor

Bob frost

Richard J. Manfredi, Borough Manager

Introduction

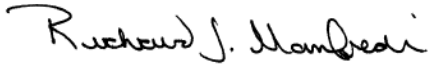
This fiscal year 2015 Proposed Budget and accompanying message is submitted in accordance with the Ordinance(s) of the Borough and Laws of the Commonwealth, specifically the Borough Code and related laws. This Proposed Budget for fiscal year 2015 is in balance with Fund Equity, Revenues and Expenditures reflecting as nearly as possible the estimated revenues and expenses for calendar year 2015. The budget development process began in August 2014 as set forth in the Budget calendar, with department heads submitting their budget requests. The Borough is well within the timelines prescribed by the Borough Code for budget adoption at a regularly scheduled public meeting no later than December 31, 2014. The tentative date set for adoption is Wednesday, December 17, 2014.

This proposed budget provides the opportunity to set service priorities, consider alternatives and prepare for the challenges ahead. This proposed budget holds all tax rates at present levels, funds capital equipment and facilities, and proposes to create capital reserve and operating reserve funds, and provides the framework for a policy discussion on funding service delivery levels now and into the future.

This budget structure, content and approach provides a narrative that is informative and descriptive, as well as contains the requisite fiscal appropriations to operate the Borough. The budget line items have changed to mirror the new July 2014 Commonwealth's DCED chart of accounts, and more accurately reflects operational expenditure categories, builds a financial and managerial accounting system that enhances extracting financial data for analysis and future decision-making, and develops accurate cross-functional cost information. The budget is also different from past Borough Budgets in that it separates the general tax levy and special tax levies into special revenue funds, with clarity in each new operating, capital and reserve fund.

This proposed general fund has operating revenues exceeding revenues, sets forth a spending plan that is consistent with the Borough Council stated priorities, achieves a tax policy and fee structure that is sound and reasonable for tax and rate payers while controlling operating and capital spending, and laying the foundation for Council goal setting and sound financial planning into the future. The spending plan invests in infrastructure and pavement management, seeds a police vehicle rotation plan and initiates a focus on emergency management and recreational services and quality of life.

Respectfully submitted,



Richard J. Manfredi
Borough Manager

Summary

The Borough of Conshohocken, Montgomery County, Pennsylvania, Council has made critical decisions about the future growth and quality of life for Borough residents, property owners and business owners. A Redevelopment Plan, new borough municipal and business center, riverfront development, and a new Borough administration with fresh approach has been established and is looking forward. The Board's fiscal plan included holding the line on taxes and the property tax levy for all property owners at 3.50 total mills; including a general fund levy of 2.9984 mills.

The financial projections for fiscal year 2105 reflect a conservative approach for all sources of income, realistically project expenditures by service delivery category, and establish a level of essential service that is the basis for making sound fiscal planning decisions for the people, who live, work, play and visit in Conshohocken. The plan for fiscal year 2015 is to establish goals that focus on communicating with residents, businesses, tax and ratepayers. It is anticipated that the cyclical budget cycle will begin again in April 2015 with Council establishing program goals and objectives.

The strategic transition to a new organizational structure and broader goal of fiscal predictability, cost effectiveness and cultural shift and change in organizational structure, will evolve into a lean management structure and service delivery system utilizing expert independent professionals to avoid increasing full time complement and related costs, with policies, practices and procedures to be reviewed in 2015. This new structure is designed to recognize the new corporate taxpayer, continue economic growth and attract business that can continue to reduce the property tax bills for the residents. The focus on restructuring the management and service delivery teams and systems is forward thinking, including the strategic use of consulting services to improve financial systems, traffic control systems, storm water and, land use and planning.

Immediate 2015 priorities are the Borough web site redesign, external communications, customer service, the development of the Conshohocken Rowing Center, Fellowship House Community Center and believe we are near to expanding programming and recreation services. A traffic calming, timing and signalization review and development of a plan that allows Council to pursue achieving the goal of a synchronized traffic timing system on the Fayette Street, Elm and nearby corridors. Another goal established to move forward in 2015 is to assess and move toward improving the Borough's' communication objectives. Enhanced permit issuance, tracking and data collection system will allow us to continue our green initiatives and continue to reduce cost.

Calendar year 2015 will begin focusing on the many concerns, demands for service that naturally follow the growth that has occurred in Conshohocken. The next fiscal year will be the year a long term planning strategy for service delivery into the future is developed.

Real Estate and Taxation

The Value of One Mill

Table 1

	FY 2014	FY 2015
Total Assessed Value	$ 596,664,329.	$ 596,411,649.
Full Value of One Mill	$ 595,664.	$ 596,412.
Value of One mill After Discounts and Uncollectable	$ 565,881.	$ 566,591.

Tax Levy by Fund	Millage Rate	Tax Collected
General	2.9984	$ 1,698,575.
Fire Protection	0.1254	$ 71,051.
Library	0.0836	$ 47,367.
Street Lighting	0.2926	$ 165,785.
Total Tax Rate and Projected Collectibles	3.50	$ 1,983,069.

The Collection rate is projected at 95% for 2015.

A property owner will pay $1.00 in property tax for every $1,000 of the taxable appraised value of the property.

If the Montgomery County Assessed value for a Conshohocken homeowner's property were set at $108,000, then one mill of taxes would equal $108.00. At the present Borough tax rate of 3.50, the average Borough taxpayer will pay $378.00 in Borough property taxes.

Millage Tax Rate and Revenues by Fund

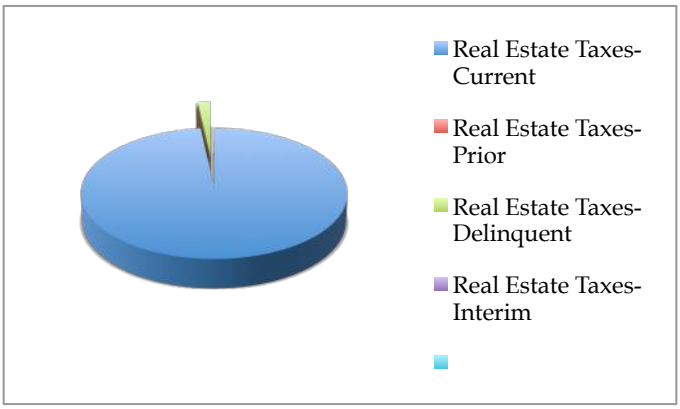
Table 2

	FY 2014 Levy	Tax Revenue	FY 2015 Levy	Tax Revenue	Variance
General	2.9984	$ 1,696,738	2.9984	$ 1,698,867	$ 2,129.
Fire	0.1254	$ 70,961	0.1254	$ 71,051	$ 89.
Library	0.0836	$ 47,308	0.0836	$ 47,367	$ 59.
Street Light	0.2926	$ 165,577	0.2926	$ 165,785	$ 208.
	3.50	$ 1,980,584	3.50	$ 1,983,070	$ 2485.

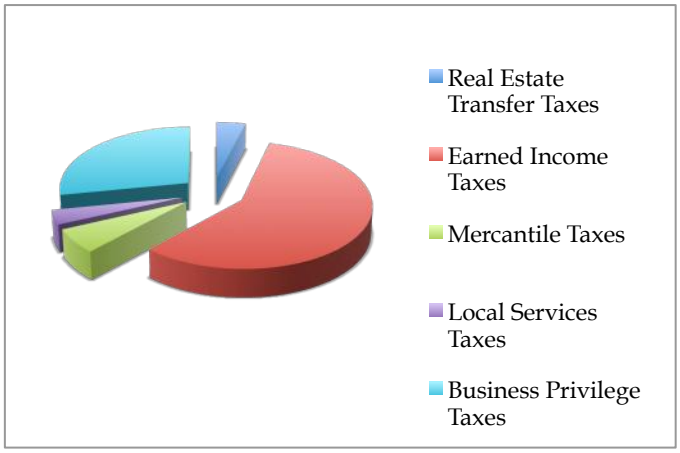
Real Estate and Taxation

Real estate and business taxes are the primary source of revenue for the Township. This dependence on real estate and business-based taxes are the basis for concern for two reasons. First, as aforementioned, as the real estate market declined with a slow recovery, we have experienced a loss of tax revenue equal to nearly one mill. As the charts below depict real estate and taxes on income and business account for 67 % (sixty-seven percent) of operating revenues, with fees for services and operating grants as the remaining sources of operating revenues to fund operating expenditures.

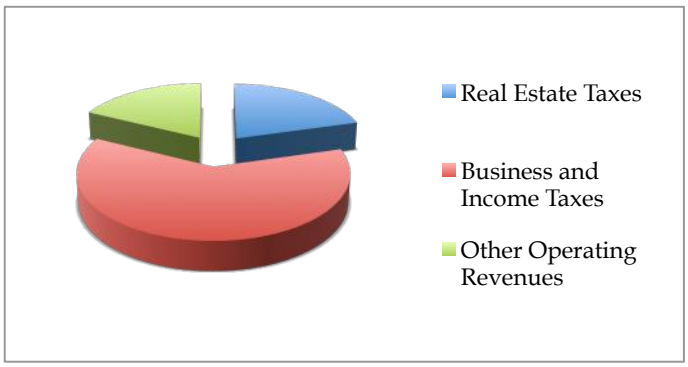
Real Estate Taxes- Current	$1,983,069
Real Estate Taxes- Prior	$-
Real Estate Taxes- Delinquent	$35,695
Real Estate Taxes- Interim	$-
	$2,018,764.24



Real Estate Transfer Taxes	$240,000
Earned Income Taxes	$3,500,000
Mercantile Taxes	$380,000
Local Services Taxes	$225,000
Business Privilege Taxes	$1,700,000
	$6,045,000.00



Operating Revenues	$9,839,792.00
Fund Equity	$2,250,000.00
	$12,089,792.00



General Fund Revenue and Expense Recapitulation

GENERAL FUND			
Revenue Recapitulation		Expenditure Recapitulation	
Operating Revenues		Operating Expenditures	
REAL PROPERTY TAXES	*$2,018,764*	*LEGISLATIVE BODY*	*$72,592*
LOCAL TAX ENABLING ACT 511 TAXES	*$6,046,000*	*OFFICE OF THE BOROUGH MANAGER*	*$408,776*
BUSINESS LICENSES & PERMITS	$468,800	*FINANCE*	*$262,334*
NON-BUSINESS LICENSES & PERMITS	*$94,700*	*TAX COLLECTION*	*$124,600*
FINES	*$132,100*	*LEGAL SERVICES*	*$133,000*
INTEREST EARNINGS	*$3,000*	*GENERAL GOVT. ADMINISTRATION*	*$87,646*
RENTS AND ROYALTIES	*$64,600*	*INFORMATION TECHNOLOGY*	*$63,500*
INTERGOVERNMENTAL REVENUES	*$16,500*	*PROFESSIONAL SERVICES*	*$135,000*
OPERATING & CAPITAL GRANTS	*$58,300*	*BUILDINGS AND GROUNDS*	*$247,999*
STATE SHARED REVENUE	*$13,700*	*POLICE SERVICES*	*$3,929,377.*
COUNTY GRANT	*$3,000*	*FIRE SERVICES*	*$441,349.*
GEN GOVT CHARGES FOR SERVICES	*$26,500*	*LICENSES AND INSPECTIONS*	*$396,018.*
PUBLIC SAFETY	*$236,300*	*COMM. DEVELOPMENT & ZONING*	*$297,622.*
HIGHWAYS AND STREETS	*$92,300*	*EMERGENCY MGT & SERVICES*	*$20,000.*
SANITATION	*$174,704*	*PUBLIC WORKS*	*$2,085,869*
HEALTH	*$12,064*	*CULTURE AND RECREATION*	*$475,244*
CULTURE & RECREATION	*$119,700*	*GENERAL EXPENDITURES*	*$547,000*
GENERAL REVENUE	*$89,460*		
GRANTS AND CONTRIBUTIONS	*$112,500*		
REFUNDS OF PRIOR YEARS	*$56,800*		
TOTAL OPERATING REVENUES	*$9,389,792*	*TOTAL OPERATING EXPENSES*	*$9,727,927*
FUND EQUITY	*$2,250,000*	*INTERFUND TRANSFERS*	*$-* *$2,361,866*
TOTAL NON-OPERATING REVENUES	*$2,250,000*	*TOTAL NON-OPERATING EXPENSES*	*$2,549,622*
TOTAL ALL REVENUE SOURCES	*$ 12,089,792*	*TOTAL OPERATING & NON OPERATING EXPENSES*	*$ 12,089,792*

All Funds Recapitulation

Conshohocken Borough has eleven funds; those funds consist of major and non-major funds. Major funds are the primary operating and capital funds. The non-major funds are special tax levy and fiduciary funds. The Fire Protection, Street Lighting, and Library are special levy revenue funds where the millage rates are dedicated and restricted by law to those specific purposes.

General Fund

The *General Fund* is the chief and base operating fund of the Borough to provide primary and core services such as administration, police, public works and general government. The capital and highway aid funds are the other major or primary operating funds. The primary general fund changes in fiscal year 2015 is the distribution of cost into each department and a focus on operating versus non operating expenditures to create a better policy and management decision tool. General fund operating expenditures were decreased by $1,282,192, a decrease of 10.61% with revenues exceeding expenditures by $111,866.

In 2014 General Fund budgeted operating expenditures, as presented in the former format, showed budgeted expenditures exceeding revenues by $322,600. A completed fiscal year 2013 audit will reveal true numbers, however it is very clear that Act 511, business related taxes, currently represent more than 60% of total operating revenues. The past fiscal policies and economic conditions within the Borough, has the Borough in a very sound cash position. It is projected that cash on hand December 31, 2014 will be in excess of $2,000,000, subject to final audit.

Another noticeable change in the general fund is distributing costs to each department versus a lump sum cost method as was exercised in the previous years. For example, fiscal year 2014 insurance, health care, and other costs in excess of $2.5 million dollars being distributed to their true cost centers, result in some departments' expenses appearing to increase dramatically. Illustrative of this is the police department. The police department budget appears to have increased by 31.29% or $1,229,577, when the increase is more in line with a less than 6% increase; again, this is subject to final audit of 2013 and 2014 finances.

All things considered, the fact that the general fund will assume the additional operational costs of the Fellowship House Community Center, expand recreation services with the Conshohocken Rowing Center, apply a more acute focus on emergency management, and continue excellent police and fire services, the general fund is trending strong.

Street Lighting Fund

The Borough levies .2926 mills on real estate to support operating and maintenance of streetlights in the Borough. FY 2015 proposes to invest $70, 785 in energy saving LED lighting. It is expected that this green investment will reduce energy costs into the future.

All Funds Recapitulation

Fire Fund

The *Fire Fund* and its corresponding tax levy was established by ordinance with the specific purpose "to assist any fire company in the Borough in the purchase, removal or repair of its fire engines, fire apparatus or fire hoses, the purchase of land upon which to erect a firehouse or firehouses, the employment of career firefighters, or for general operations," and in accordance with section 1302(6) of the Borough Code.

Library Fund

The *Library Fund* and its corresponding tax levy was established by ordinance "to maintain and/or aid in maintaining of the Conshohocken Free Library as a local library". The tax levy and lump sum appropriation to the Library is for that purpose.

Capital Fund

The *Capital Fund* has been established to allow for investment beyond general operating and expenditures and for non-traditional expenditures; such as the new Conshohocken Borough Hall and Business center. The Capital Fund has been expanded to account for all capital investment across Borough Departments and Functions.

Capital Project Fund

The *Capital Project Fund* is being recommended as a dedicated project fund to clearly account for all expenses related to the construction of the new Borough Hall and Business Center. It is anticipated that when this project is completed, that this fund will be only be used for significant large single capital projects.

Highway Aid Fund

The *Highway Aid Fund* is restricted for highways and streets expenditures. Revenues for this fund come from the Commonwealth tax on liquid fuels. The expenses from this fund are restricted by law and can only be used for specific roadway purposes.

Debt Service Fund

The *Debt Service* fund was created to account for the debt that is being created by the General Obligation Note and to account for principal and interest on that debt.

Police and Non-Uniform Pension Funds

The *Police and Non-Uniform Pension Funds* are for the accounting of all pension related funds and transactions

All Funds Recapitulation

Borough of Conshohocken

Fiscal Year 2015 Budget

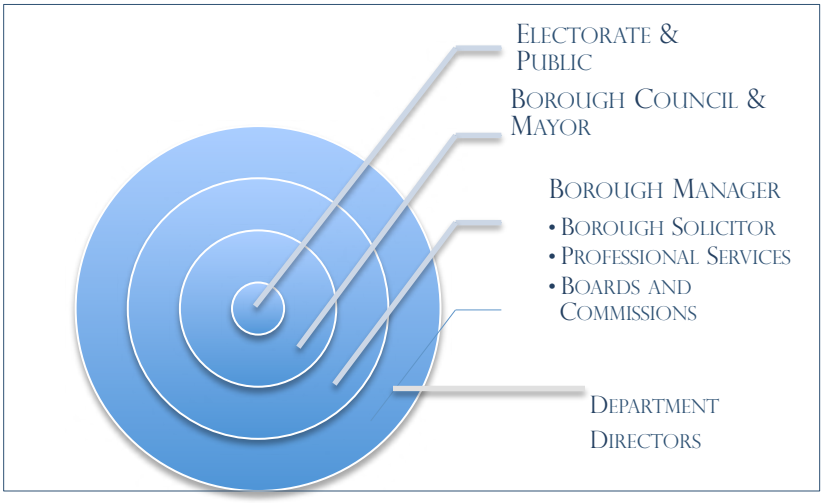
SUMMARY OF OPERATING, CAPITAL AND FIDUCIARY FUNDS

	Available for Appropriation	Total Expenditures Transfers & Reserves	Variance
OPERATING FUNDS			
General Fund	$12,089,792	$12,089,792	$-
Street Lighting	$165,785	$165,785	$-
Fire Fund	$155,451	$155,451	$-
Library Fund	$44,874	$44,874	$-
Highway Aid Fund	$348,861	$155,963	$192,898
TOTAL	**$12,804,763**	**$12,611,865**	**$192,898**
CAPITAL FUNDS			
Capital Fund	$4,185,000	$1,365,994	$2,819,006
Capital Project Fund	$11,230,100	$11,230,100	$-
Capital Reserve Fund	$5,190,000	$5,190,000	$-
TOTAL	**$20,605,100**	**$17,786,094**	**$2,819,006**
FIDUCIARY FUNDS			
Debt Service Fund	$ 334,400.	$ 334,400.	$-
Police Pension Fund	$ 552,123.	$ 552,123.	-
Non-Uniformed Pension Fund	$ 146,049.	$ 138,368.	$ 7,681.
	$334,400	**$334,400**	**$-**
TOTAL ALL FUNDS	$34,442,435.	$31,422,850.	$3,019,585.

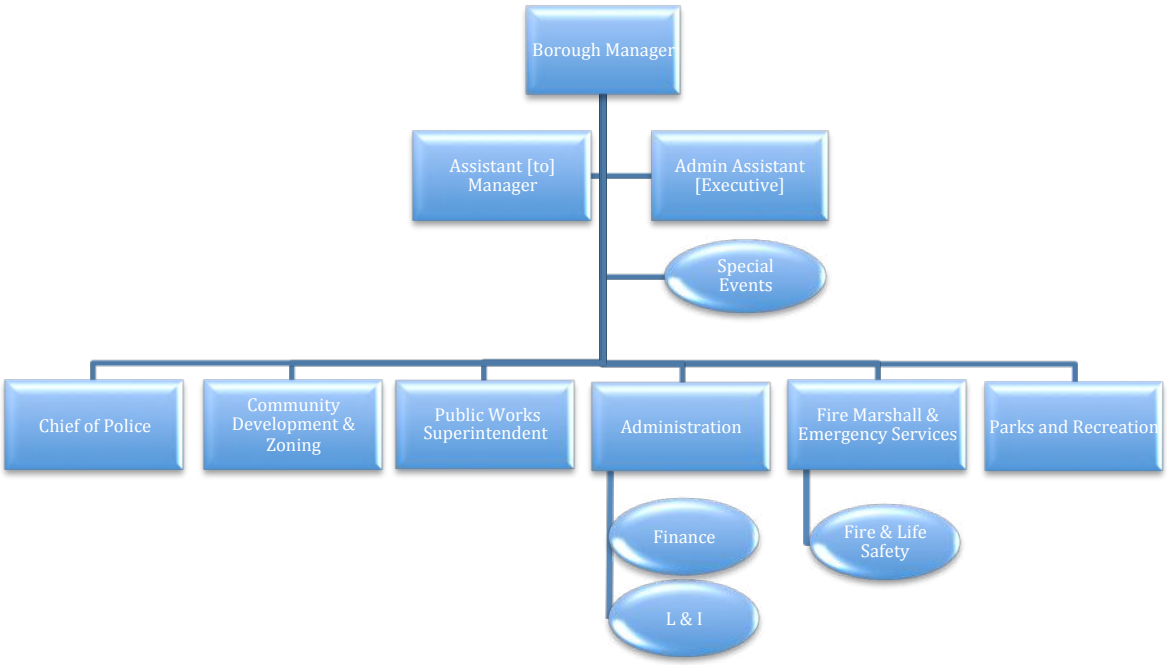
Organizational Structure

The organizational structure reflects a realignment that moves toward achieving the Council objective of establishing their roles as policy makers that are focused on professionalism, communications and customer service, while maintain fiscal responsibility. In considering the Borough's present complement, it is critical to the Borough's financial position to be mindful of the personal service costs that are driving cost of services provided.

The Borough's hierarchy has at its center, the public and the electorate, and the people who serve the public. At the core of public service and the essential services of protecting the health, safety and welfare is people. The public policy process and the management structure and service delivery systems are designed to be mindful of that principle.



Management Organizational Structure



Complement Summary

Table 3

This is a summary of positions authorized and proposed for authorization, which illustrates salaries and wages for a full time equivalent (FTE) for the proposed budget year.

Table 4

DEPARTMENT	FTE FUNCTIONAL COMPLEMENT	COMPLEMENT INCREASE or DECREASE ( )
Admin and Finance	5	0
Police & Emergency Mgt.	39	0
License and Inspections	3	0
Public Works	14	0
Culture and Recreation	3	+2
Community Dev. & Zoning	2	+1
Total	**66**	**+ 3**

This is a summary of positions authorized and proposed for authorization, which illustrates salaries and wages for a part time equivalent (PTE) for the proposed budget year.

DEPARTMENT	PTE FUNCTIONAL COMPLEMENT	COMPLEMENT INCREASE or DECREASE ( )
Admin and Finance	2	+2
Police	10	0
License and Inspections	0	0
Public Works	6	0
Culture and Recreation	3	3
Total	**21**	**+2**

BUDGET CALENDAR FOR THE FISCAL YEAR 2016 BUDGET

DATE	RESPONSIBILITY	ACTION REQUIRED
April 2015 – June 2015	Borough Council	Council goal setting
July 30, 2014	Borough Manager	1. Develop Objectives from Council Goals 2. Budget request forms distributed to Department heads
August 30, 2015	Finance Department Heads	Completed Budget requests and needs assessments submitted To Assistant to Manager
September 30, 2015	Borough Manager Finance Department Heads	Cross functional Budget review begins
November 4, 2015	Borough Manager	Borough Manager submits FY 2016 Proposed Budget to Council
December 16, 2015	Borough Council	Consider FY 2016 Budget for Adoption and Tax Levy Resolution

CONSHOHOCKEN BOROUGH

Key Cost Center

Operational descriptions and details

POLICE DEPARTMENT

Police Department *Mike Orler*
Chief of Police

As one reviews this report, you will see the highlighted activities of our department throughout 2014 and proposed in 2015. Our police department is composed of talented, dedicated and loyal men and women who will never shy away from the oath they have taken to protect and serve. Our core values are duty, honor and providing the finest police services to our residents in Conshohocken Borough.

Every member of the Conshohocken Police Department endeavors to insure that our budget is fiscally sound, comprised of wise choices and decisions that best provide police services to the Conshohocken Community.
We strive to make out partnership with the Conshohocken Borough Community stronger and will never take for granted the support we receive from our community.

The Conshohocken Borough Police Department's mission, through a community partnership, is to improve the quality of life and to provide a sense of safety and security for our residents and borough guests. We promote respect and professionalism by recognizing our duty and obligation to maintain order enforce the laws and to protect individual rights without impunity on a fair and equal basis.

Our commitment to excellence not only extends to the community, but to the officers and employees of this department who have dedicated themselves to the profession of policing.

Formatting for this budget document was created so that it will better serve as a policy document, as an operations guide, as a financial plan for the department and as a communication medium. I believe one of the greatest benefits to our citizens is that this format presents a clear picture of the operations and plan for this 2015 police budget.

The police department's highest priority is providing excellent service to the public. The public expects the police to respond in an expeditious manner and services in general to be delivered efficiently and effectively.

The police department's strategy focuses on three main areas; police service, public safety and training. There are several goals the department is working towards.

- To reduce (part 1 and part 2 offenses)
- To enhance the sense of safety and security in public places
- To use authority judiciously, fairly and ethically
- To improve police and community relations

In 2012, part 1 offenses totaled 213 and part 2 offenses totaled 823. Examples of part 1 offenses are: Robbery, Assault, Sex crimes, larceny-theft, motor vehicle theft, arson and homicide. The majority of part 1 offenses are Larceny-theft. Examples of part 2 offenses are: forgery, fraud, vandalism, drugs, DUI, drunkenness, disorderly conduct and liquor law. Majority of part 2 offenses are disorderly conduct, drunkenness and vandalism.

For 2013, part 1 offenses totaled 174 an 18% decrease from 2012 and part 2 offenses totaled 639, a 22% decrease from 2012.

As of August 2014, part 1 offenses total 98 and part 2 offenses total 337, a significant decrease from this time last year. Most often occurring part 1 offenses is larceny-theft. The data collected and reports indicate times of day, areas of town, and types of property that were inclusive in larceny-theft. We were able to focus on this and apprehend and prosecute many of these larceny-theft cases.

For 2015, the police department anticipates operating with relatively the same resources as 2014. This budget proposes to proceed forward with a full complement of officers to include 21 fulltime and 2 part time.

Salaries for 2015 were figured on 3.5% increase across the board for officers and administrative staff. Salary increases for the parking enforcement officer and school crossing guards is increase .50 per hour. There was no increase in parking enforcement and school crossing guard wages in 2014. Most of the increase in the 2015 police budget is salary. Total increase for 2015 budget from 2014 budget is $131,848

Line Item 410.115 Part time police officers salary. Increase hourly rate from $16.00 per hour to $18.00 per hour.

Line item 410.180, Overtime. Decrease $5,000

Line item 410.188, Education Allowance. Increased $7,000 to allow for continued education for officer as stated in Collective Bargaining Agreement. Each officer is permitted to take four (4) college or university courses with approved curriculum from borough council. 5 officers have indicated they are interested in continuing their education.

Line item 410.260, Equipment purchases. An increase of $3,500. The police department plans to add 3 gun vaults to patrol vehicles at $900.00 per vault. Purchase 3 new in car data 911 systems. Cameras on Fayette Street and along Washington Street are planned. Wiring has been installed on Harry Street to connect to the new police station to support Penndot cameras and security cameras. Once connected to Penndot and given approval for software package, police can monitor area Penndot traffic cameras. OC spray and entry tools like ballistic shield and breaching tool.

Line item 410.262, Ammunition and Firearms. An increase of $3,000. Planning to add a weapons cleaning and maintenance area in the new police station and currently need an air compressor, hoses, fitting etc. to clean weapons

thoroughly. Other additions are, targets, accessories, safety gear, less lethal to include but not limited to bean bag rounds and rubber target full silhouette. Two new tasers will be purchased to replace older units.

Line items 410.266 and 410.267, bike unit and traffic safety each decreased by $2,000. We purchased used portable scales and traffic counting enforcement device in 2014. The department uses police observance, data collected from traffic safety device and citizen complaints to target areas of concern for traffic enforcement. There are over 500 intersections in Conshohocken Borough that are controlled by stop signs. Portable scales are used several times per month by the department's commercial vehicle inspections team.

Line item 410.460, Meetings, Training. Increase $2,000. Sergeants to attend Northwestern School of Command Staff. One per year.

Line item 18.410.301. Civil service is decreased by $14,000. No police testing or promotional testing will take place for 2015.

Line item 18.700.410, Increase $2,000, Computer Equipment, new servers, monitors, desk top computers and in car tough book computer replacement.

Line item 410.326, Radio fees and equipment. Starting mid 2014, all Montgomery County Police Departments pay monthly fees to Verizon wireless for modems that allow in car computers to communicate with Montgomery County Communications for dispatch, GPS etc. This will continue. Previously, Montgomery County paid the fees. Purchase 1 new portable radio as spare and 2 new mobile radios for new patrol vehicles. Phase out older models.

Line item 18.410.740, Police Vehicles. Increase $25,000. Purchase 3 new police vehicles while phasing out 2 oldest vehicles, (2004 Crown Vic. 96,000 mile and 2008 Ford Expedition 86,000 miles). Purchase 2 Chevy Equinox for Lieutenant and Chief and 1 Chevy Caprice for patrol. Turning the current unmarked 2014 Chevy Tahoe to patrol vehicle. For 2016 and beyond, purchase 1 police vehicle per year while phasing out the oldest vehicle in fleet. The police department is a member of and uses Westmoreland Consortium to purchase vehicles at lower prices. See attached vehicle sheet…Vehicles highlighted in red, 4203 and 4206 will be sold and replaced with new vehicles in 2015. The O.O.S. in red are awaiting sale from 2014 budget.

Training:

Some examples of training for 2014 are: UCR reporting, social media, taser instruction, less lethal, Act 180, Instructor development.

Training planned for 2015:

Command School for Executive Staff , cost is $3,900 per candidate and held at Philadelphia Police Academy, Act 180, CPR, First Aid, AED, Preliminary Hearings, Tactical, Livescan operations, District Attorney's Officer role call training, MIRT, NTOA, Street Survival, Infant seat installation updates, PECO, Inter-county detective school, crime prevention. Most trainings are free or at minimal cost and are provided by Pennsylvania State Police, DVIC, MAGLOCLEN, Districts Attorney's Officer, in house instruction, Pennsylvania Commission on Crime and Delinquency.

Divisions and units that make up the Conshohocken Police Department

Administrative Division

The Administrative Division is supervised by Chief Michael Orler. Starting in 2013 the division is supervised by Sergeant George Metz. Sergeant Metz is in the process of testing for the position of Police Lieutenant and is expected to be promoted late 2014. The administrative division consists of Detectives and administrative staff.

Detective Division

The Detective Division are assigned all types of criminal cases such as; Fraud, Theft, Juvenile, Burglaries, Robberies, Missing Persons, Sexual Assaults, Assaults, Suspicious Death, Homicide, Forgery, Bad Checks, Drug Cases. For example, a detective may have several victims in a case with one perpetrator; the detective may spend over 350 hours of investigative time until an arrest is made. In some instances, a patrol officer must be reassigned to detective division to assist for these large scale cases. Detectives also conduct preliminary hearings at the local District Justice Office.
The detective division is also responsible for the annual Thanksgiving Turkey Dinner Drive which assists the less fortunate. In 2013 we assisted in feeding 55 families for Thanksgiving! During Christmas, the division assists the Colonial Neighborhood Council with the collection and distribution of gifts for families in the Borough of Conshohocken who cannot afford gifts for their children.

Patrol Division

The Patrol Division is supervised by the Police Lieutenant. This division is comprised of 16 sworn officers who are divided into four, four officer squads. Each squad is under the direction of a Sergeant.
The Patrol Division's primary purpose is to respond to all emergency and non-emergency calls for service within Conshohocken Borough. Officers assigned to patrol, utilize proactive policing activities that include criminal and vehicle statue enforcement, as well as crime prevention through high visibility patrol that includes foot and bike patrol, in order to protect life and property. Patrol Officers also conduct preliminary hearings at the local District Justice Office.

In addition, patrol officers respond to mutual aid requests for assistance from other police agencies. The Conshohocken Police Department has an outstanding working relationship with other law enforcement agencies and is committed to assisting all public service professionals in the performance of their duty. The patrol division seeks to provide the most professional and ethical law enforcement services to the Borough of Conshohocken community, thereby ensuring the preservation of peace and the highest quality of life in our community. As always, officer safety is paramount.

Traffic Safety Unit

The Traffic Safety Unit was developed in late-2011 and is under the supervision of Sergeant David Lennon. The unit consists of one officer, (Matthew Foster) and assisted by Officer Sean Gregory on a part time basis. Officer's Gregory and Foster conduct Commercial Motor Vehicle Inspections (i.e. Trucks). The primary responsibility of this unit is to address all traffic complaints, conduct directed patrols of those locations in which traffic violations and crashes are common, deploying speed trailer, assist the MCSAP truck inspector with commercial vehicle inspections that travel the roadways of the borough and conduct Driving under the Influence Enforcement details with other (mutual aid) departments.

Bicycle Patrol Unit

The Conshohocken Police Bicycle Unit was created in 1998 under the direction of then, Sergeant Michael Orler, as a way for officers to reconnect with the community. Currently, the bicycle unit is under the direction of Sergeant David Lennon, who is an IPMBA Instructor (International Police Mountain Bike Association), and certified bicycle mechanic. Sergeant Lennon has trained officers from our department as well as officers from surrounding police department including the State Police. All officers assigned to the Bicycle Patrol Unit must remain current on all bicycle patrol skills through annual in-service training.

The current department bicycle unit has five officers and one sergeant assigned. The department has three TREK and one CANNONDALE police specific bicycles. Each bicycle is equipped with headlights, taillights, emergency red and blue lights, siren and equipment bag. The unit is assigned to cover special community events such as the Fourth of July Soapbox Derby, Fireworks, Saint Patrick's Parade, Fun Festival and general patrol details. The unit purchased bicycle helmets with help from local businesses to give these helmet to children free of charge when they are riding on the street and do not have a helmet. This unit has also partnered with the Montgomery County Health Department to promote bicycle safety among children.

CMSAWT

CMSWAT is a "SWAT" team, made up of many Eastern Montgomery County Police Department Officers. Conshohocken Police Department is one of those departments. CMSWAT Officers are highly trained and motivated both mentally and physically to handle life threatening critical incidents. Sergeant Michael Conner, Officer's Eric Hall and Christopher Kammerer are assigned to CMSWAT.

Sergeant Michael Conner's portfolio of training is, but not limited to: Entry Team Operator since 1999; Element Leader in chemical dispersion team; Firearms instructor, pistol, rifle, sub-machine gun; Instructor with Chemical Agents, Distraction Devices, and Impact Munitions. In 2012 Sergeant Michael Conner was awarded CMSWAT Officer of the Year.

Field Training

The field training team is made up of two sergeants and three officers: Sergeant David Lennon, Sergeant Michael Conner and Officer's Shawn Malloy, David Phillips and Christopher McGuire. All members of the FTO Team completed a 6 day FTO training program.

This unit is intended to assist a "new" police officer with their transition from the academic setting to the performance of general law enforcement duties. While on probationary status, newly hired Conshohocken Borough Police Officers must successfully complete the field training and evaluation program in order to attain Patrol Officer Status. This program requires officers to become familiar with personnel and equipment of the department as well as the department's policies and procedures. The field training program also provides the initial formal and informal training specific to the day to day duties of an officer. It is the responsibility of the FTO's who have been specifically selected and trained to conduct this type of training, to thoroughly review field training materials with the new officer and to demonstrate proper police procedures. This type of one-on-one training with the fact that the FTO must guide the training in real law enforcement situations set it apart from any prior academy trainings.

Montgomery County Major Incident Response Team (MIRT)

The Major Incident Response Team consists of police officers from multiple jurisdictions throughout Montgomery County. The members of the MIRT Team respond as needed to any natural disaster, riot, major event (i.e.) presidential visit, protest, sporting event, etc. and terrorist attacks that may occur within Pennsylvania. There are two officers from Conshohocken Police Department who are voluntarily assigned to MIRT. Those officers assigned to this unit are, Shawn Malloy and David Phillips.

Montgomery County Drug Task Force

The Montgomery County Drug Task Force consists of police officers from multiple jurisdictions throughout Montgomery County. Conshohocken Police Department has officers who are voluntarily assigned to this unit. These officers are highly trained and responsible for the investigation and apprehension of those people that engage in the trafficking of controlled substances.

Personnel Assignments
Command Staff (Sworn Personnel)

Chief of Police	1
Lieutenant	1

Administrative Division (Non-Sworn Personnel-24)

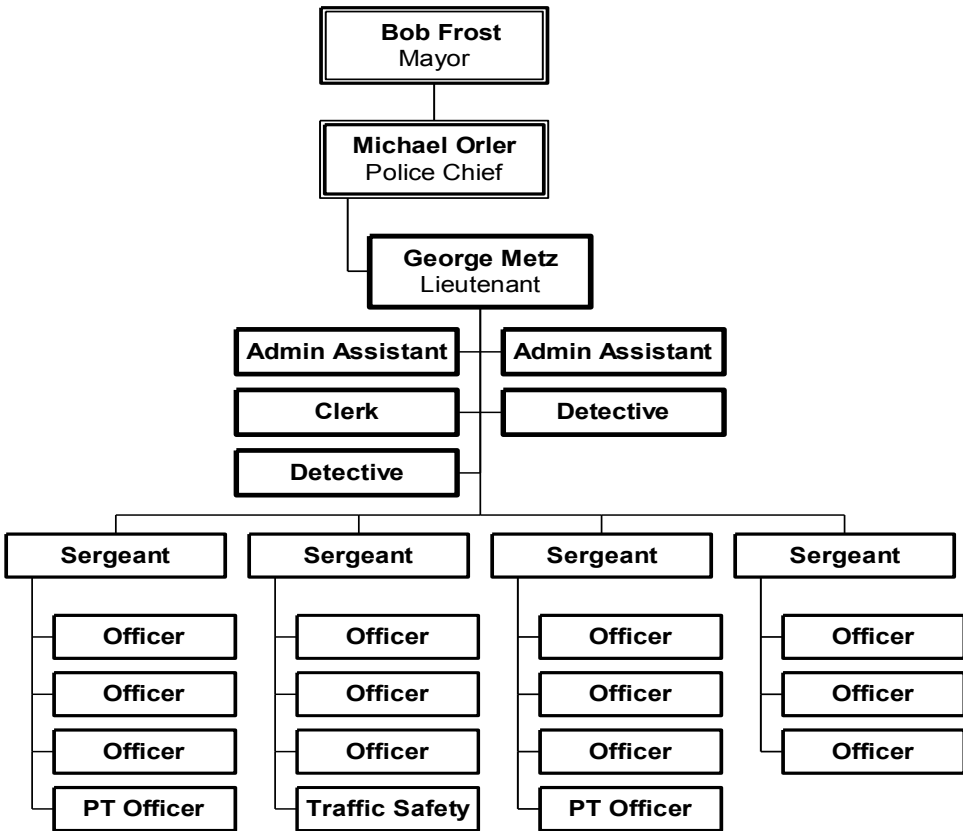
Administrative Assistants	2
Clerk (Part-Time)	1
Crossing Guards (Part-Time)	6
Parking Enforcement (Part-Time)	3
Fire Police Officers and Captain	12

Patrol Division (Sworn Personnel-21)

Sergeants	4
Patrol Officers	12
Traffic Safety	1
Part Time Patrol Officer	2
Detectives	2

Conshohocken Borough Police Department Sworn Police Personnel- 23
Conshohocken Borough Police Department Non-Sworn Personnel- 24
Conshohocken Borough Police Department Total Personnel- 47

Police Operational Organizational Structure



PUBLIC WORKS DEPARTMENT

Public Works Department *Harvey Buek*
Superintendent

The Borough of Conshohocken Public Works Department is responsible for general administration, solid waster collection and disposal, snow and ice removal and the general repair maintenance and construction of the Borough streets and storm water infrastructure. The Public Works general operating and capital budgets are a combined $3,086,113, general operating at $ 2,085,869, and the capital budget at $ 1,000,244. The areas of service delivery within the department also include parks and property, and fleet maintenance. It is our goal to provide a high-quality; responsive service and we measure the quality of our services by the satisfaction of the residents of the Borough.

The Borough employs within the Public Works Department a Superintendent, 13 AFSCME union members, 6 in Sanitation, 6 in Highway and a mechanic, all of which have a PA Commercial Driver's License or CDL. The Borough also typically hires 6 students for summer help.

Sanitation Crew:

The Borough is proud to have its own sanitation service, which consists of the collection of trash and recycling.

Trash

The residents trash is collected twice weekly with regular household trash picked as part of the residents taxes we also offer additional services at a minimal charge, by collecting; clean outs, move outs and construction debris.

Recycle

The resident's single stream recycling is collected weekly with other services including yard waste, bulk metal and electronics' collection.

Highway Crew:

The highway crew is responsible for all 16.63 road miles or 31.06 lane miles of Borough owned street, with general maintenance, traffic control and line painting, storm sewers, leaf-vac collection and a favorite of all, snow and ice removal.

Streets

The highway crew is responsible for pot-holes and minor black top repairs to the entire Borough owned streets. The Borough provides an annual leaf collection program, leaf collection typically will begin in mid-October through mid-December. The collection schedule will be posted on the website.

Traffic Control

The Highway crew is responsible for cataloging, installing, repairing or replacing all street signs, throughout the course of the year. In late summer all the pavement markings, such as stop bars, crosswalks, hydrant boxes and parking lines are painted.

Storm Water

The Borough has over 800 storm drain structures and a DEP sponsored Flood Protection Project which is a channel starting at the Schuylkill River going up the Plymouth Creek ~650′. The highway crew is responsible for inspection, maintenance and repair of all storm water systems in the public right-of-way and in drainage easements. This includes clearing blocked drains, removing debris from storm drain structures and repairing damaged drainpipes. We also do video of the infrastructure to determine its condition for any needed repair or replacement. Over the past several years we have developed a program to cataloged and track our storm sewer system.

Storm drains are designed to handle normal water flow, but occasionally during heavy rain, flooding will occur. Our goal is to limit the number of flooding incidents by keeping the drains clear with regular maintenance and cleaning. We strive to maintain this valuable storm water infrastructure in a manner that both serves the public and protects the environment.

Snow and Ice Removal

When winter weather strikes, the Department of Public Works goal is to keep our streets clear of snow and ice! Our trained crews work to prevent accumulation. Please note that the public works department jurisdiction ends at the curb; property owners are responsible for removing snow and ice from the sidewalks and cross walks at their homes or places of business. As we are responsible to clear the sidewalks, ramps and crosswalks on all Borough owned property.

The Borough has also entered into a 'Winter Traffic Services Agreement' which requires the Borough to clear the 3.57 state highways miles, which are Fayette Street from Elm Street to 12th Avenue and Elm Street from Colwell Lane to Apple Street to E. Hector Street to Walnut Street which is the Borough line.

After the storm is over we clean the streets push back all intersections and open parking where ever possible.

Parks and Properties

It is well documented that Parks make life better and the Borough is blessed with 7 parks and the Highway Crew is responsible for the general maintenance of 6 of our parks to include Sutcliffe, the 'B' Field, Haine/Salvati Memorial, Aubrey Collins, Jr. Memorial and 2nd Avenue Meadow. Included to the various parks the crew takes care of the various borough owned properties. Their duties include but are not limited to grass, trees, mulch, safety surface, repairs to equipment and minor construction. We are also responsible for the 'A' Field and we are where there is a complete turf management program as well as general maintenance to the bleachers.

General Building and Property Maintenance

General building maintenance requires a verity of tasks to include general repairs, minor electric, plumbing, carpentry, paint and masonry. We are also called upon to hang pictures, move furniture and files. The flags that fly at Borough Hall and the Veterans Memorial at 2nd and Fayette Street are also our responsibility.

Events/Holidays

The Borough is known to have many events and parades which are a joint effort of several departments, but the Public Works Department is responsible for the announcement of the various events on the sign board at 8th and Fayette Street. Along with drop off the needed barricades, trash and recycle receptacles before an event and then clean up afterwards. We also hand the flags along Fayette Street and other various decorations throughout the year.

Fleet Maintenance:

The Borough fleet maintenance mechanic is responsible for the maintenance and repairs to all of the Borough's vehicles and equipment. Including the 13 police vehicles, 5 code vehicles, 2 fire vehicles and of course the 16 public works vehicles and all of its equipment. In addition we are a licensed PA inspection station, for municipal licensed vehicles and do State Inspections on all of the above-mentioned vehicles. Our mechanic is also responsible to manage all of the parts, fluids and fuel to keep the vehicles and equipment ready for any emergency. In conclusion The Public Works Department is dedicated to service, maintain and improve the Borough of Conshohocken.

Community Development and Zoning *Chris Stetler*
Community Development and Zoning Officer

Function Description:

Administration, interpretation and enforcement of the 2001 Conshohocken Zoning Ordinance as Amended. Administration and processing of the Borough's café ordinance. Interaction and preparation of reviews related to land development and planning. Follow-up of approved land development projects. Interaction with Code Enforcement regarding zoning matters, including the zoning portion of Use and Occupancy Permits. Administration and oversight of the Community Development Block Grant and HOME program financed Housing Rehabilitation Program and regulatory compliance for these grants. Grant writing, submission, and oversight for a variety of applications. Administration and oversight of the Special Dedicated Parking Program. Administration of the Façade Improvement Program. Participation and the provision of input into a variety of other activities related to community development, such as pre-development meetings, River Town, traffic issues and the Schuylkill Transportation Coalition, the boathouse, the Bullet Proof Vest Partnership, FEMA compliance. Policy review and development related to zoning for consideration by Administration and Council. Shade tree issues.

Department FY 2014 Achievements

- Responded to over 310 zoning contacts for information related to the Zoning Ordinance and development. This number represents contacts from January through 9/9/14, and is an understated number. It is likely that all contacts were not logged due to intense activity at certain times.
- Completed the zoning portion of 192 use and occupancy permits between January and 9/9/14. This number also is most likely underestimated.
- Reviewed twenty-two (22) building permits for zoning compliance and twenty-one (21) zoning permits.
- Responded to and compiled information for nineteen (19) information requests from January through 9/9/14.
- Processed five (5) new requests for dedicated parking spaces and have two (2) additional applications pending.
- Completed the annual renewal and update of parking spaces. Currently, there are approximately fifty-four (54) dedicated spaces in the Borough.
- Processed ten (10) café applications.
- Processed nineteen (19) zoning applications, attended hearings, and completed follow-up between January and September. Two (2) applications are pending. There have been three (3) petitions requiring multiple hearings.
- Processed and completed reviews for twelve (12) land development projects, and attended planning commission meetings.

- Managed the completion of seven (7) housing rehabilitation projects. Two (2) additional projects are bid and will soon start construction. Two (2) projects are in the bid process. It is anticipated that one (1) to (2) additional applicants will be processed prior to the end of the 2014.
- Prepared and processed Requests for Proposals for consulting services for the Borough's federally funded housing programs. There are three (3) consulting positions, which are approved for a three (3) year period: Intake Coordinator, Housing Rehabilitation Specialist and Lead Based Paint Testing Consultant. Proposals were reviewed, and a recommendation made to Borough Council. Contracts were prepared and executed.
- DCED monitored two (2) HOME grants and numerous years of CDBG grants during the current year. The Borough received a positive monitoring letter on the HOME monitoring visit. No letter has yet been received regarding the CDBG monitoring. However, a positive monitoring letter was received on a 2013 monitoring of the Borough's CDBG – R project.
- The Borough received positive close out letters on a number of completed CDBG program years.
- Funding was approved for 2014 and 2015 for the Bullet Proof Vest Partnership Program. Appropriate reimbursement requests were submitted.
- The last Borough Community Revitalization Grant for Wayfinding Signage was closed out and reimbursement was received. Signage installation was completed in late summer early fall of 2013.
- 2013 CDBG Entitlement Grant application was completed and approved.

Programs and Activities by Function

Zoning:

The Borough has held nineteen (19) zoning hearings to date in 2014. Two (2) hearings will be scheduled for October and an additional two (2) hearings are estimated to be filed by year's end. The subjects of petitions have included changes in use, dimensional variances, changes and expansions of non-conforming uses, and variances for signage. Petitions for relief have been for minor subdivision projects, owner occupied properties and large commercial and residential projects. Based on the past four (4) years, it is estimated that nineteen (19) applications will be filed during 2015. Costs related to zoning will include advertising, which averaged $590.14 per hearing in 2014, and stenographer services, which averaged $731.54 per hearing in 2014. The cost of stenographic services may reduce in 2015 depending on the complexity of the petitions submitted and the number of petitions requiring more than one hearing (There were 3 in 2014.). Solicitor services averaged $1,958.28 per hearing in 2014. The Solicitor for the Zoning Hearing Board is requesting a change in the hourly rate charged for hearings. For the past ten (10) years or more the rate has been $100.00 per hour and is requested to be increased to $175.00 per hour. The project at 1109 to 1201 Fayette Street will carry over into 2015, and hopefully conclude. It is anticipated that whatever the decision, there will be an appeal. Whether the appeal is settled or goes to court, there will be costs for both the Borough Special Counsel and the Zoning

Board Solicitor. It is difficult to judge what large projects could come before the Board. A majority of the larger commercial and residential projects are already in process. It is likely that the 200 block of Washington Street will be involved in the land development process. Land development for West Elm and Corson Street may continue into early 2015. The One Conshohocken project likely will involve some zoning review in 2015.

An overall review and revision of the zoning ordinance should be completed in 2015. In addition to the revision of wireless communications, there are a variety of areas in need of review and revision. Council is interested in a revision of the Residential Office Zoning District to permit commercial and office uses without zoning or conditional use relief. At present the petition for 1109 to 1201 Fayette challenges the validity of that section of the Ordinance. The effect of a revision of that section of the Ordinance while the challenge is pending should be assessed. Revision of the Flood Plain Ordinance and consequently the Flood Plain Conservation District of the Zoning Ordinance is required to meet FEMA requirements. This activity should start in 2014, but will continue into 2015. Legal and engineering reviews of this ordinance will generate some costs. Other areas of the Ordinance requiring revision are accessory structures, alternate fuel sources – solar, geothermal, and wind power; signage particularly in the Specially Planned Districts; day care requirements; and parking, especially in the Business Commercial District. A revision to the Ordinance is likely in 2014/15 to accommodate the One Conshohocken project, and will require review.

Follow up on approved land development projects through the issuing of building permits has been a function of zoning to date. New policies with regard to land development have yet to determine how this area of the process will be handled.

Zoning reviews for land development applications have been a function on zoning. It is anticipated that this will continue to some extent. However, the new policy of requiring all projects to have zoning in place prior to land development application submission will shift the timing and number of these reviews.

Café Ordinance administration has been a function of zoning as the ordinance requires the zoning officer to issue the permits for these operations. It is anticipated that this activity will continue but in future will be considered more of a community development function. During 2015 it is anticipated that at least ten (10) applications should be processed. Currently applications are processed by a combination of Zoning and Code Enforcement. This is due to the possibility of having to cite an operator for not complying with the Ordinance. There should be a review of the application process in 2015 to determine if changes can be made to facilitate the application process.

Community Development Block Grants/HOME Grants:

Conshohocken is an entitlement Borough with the Department of Community and Economic Development. Therefore, grant amounts are formulary; meaning that an application can be submitted for permitted activities totaling the amount of the entitlement determined by the Department. Conshohocken's 2014 entitlement allocation is $112,295. In the past, funds have been used primarily for housing rehabilitation and the installation of curb ramps. Decreases in funds have limited their use to housing rehabilitation. Conshohocken contains no census tracts which are predominantly low and moderate income. This limits the activities available to those for which income can be determined on an individual recipient basis and activities which remove already, long time existing architectural barriers for which the beneficiaries are presumed to be low and moderate income.

In housing rehabilitation, funds are used for construction one (1) to four (4) houses. A majority of the funds are used for delivery services, which include income eligibility, lead based paint risk assessment and clearance testing, development of construction specifications, bidding and contracting, construction supervision. These functions are paid from grant funds to consultants. Borough staff functions in the area include review of all eligibility determinations and work specifications; regulatory compliance in the areas of environmental review, labor standards, fair housing, Section 504 compliance and Section 3 compliance. It is anticipated that in 2015 regulatory compliance activities will intensify as additional requirements are placed on sub-grantees by the State. In order to meet these requirements, it is anticipated that staff time in these areas will increase slightly and it will be necessary to increase the administrative percentage of the CDBG grant. Currently, the Borough uses approximately fourteen percent (14%) to sixteen percent (16%) of the grant for administration. It will be necessary to increase this to the maximum allowable administrative percentage of eighteen (18%). One (1) to two (2) CDBG program years should be closed in 2014: CDBG 2011 and 2012. It is anticipated that there will be additional monitoring of CDBG activities in 2015 in the areas of fiscal management and environmental review. Also, there likely will be additional mandatory training for sub-grantees in addition to the annul Community Development and Housing Practitioners Conference.

The Borough will close out the current HOME grant in 2015 and it is not yet clear whether a new application for funds will be needed, due to the amount of CDBG money available and the number of applicants on the waiting list. HOME funds primarily are used for construction activities and a small portion for administration.

Borough staff will continue its interface with HUD's IDIS system. Functions in this area are the set up of projects, monitoring of available funds, project close out activities, and reporting. The system is also used to confirm and reconcile funds received for the Borough's audit. The staff time cost of these activities is paid from the Borough CDBG grants. However, the creation of vouchers and payment of contractors and consultants involves the Borough Financial Director's time. Set up and draw down function must be separated. The

Financial Director's time is paid by the Borough. It most likely would not be cost effective to charge this time to the grants, as the amount of time spent in this function may not be worth the time needed to track the time, salary and benefits of the Financial Director to include it in the grants' administrative costs.

The application for 2014 CDBG funds will be prepared in 2014 but is due to DCED no later than January 3, 2015. It is possible that preparation and submission of a 2015 application also may occur in 2015.

Activities will continue to be required to further fair housing. To date, these activities have been conducted in-house with no cost to the Borough's General Fund. Activities have been paid from the Administration line of a CDBG program year. It is possible that in 2015 there may be minor costs to further fair housing. Entitlement grant funds would be used to the extent possible before any requested use of Borough funds.

An assessment of accessible signage will be conducted by the end of 2014, and the need for signage at various Borough facilities will be determined. The 2015 budget should include funds to install any needed accessible signage. At present, there are only a limited number of areas where signage will be needed. This activity is in response to the Borough's Section 504 Self-Assessment, and is required to comply with Section 504 of the Rehabilitation Act as Amended. The State is discouraging the use of any CDBG funds for project under $10,000.00. At present, the cost of installing necessary signage is not known.

By year's end, staff will have to access and determine what activities will occur in 2015 to further fair housing and Section 504. It is anticipated that a majority of these activities will be accomplished with funding from the CDBG grants Administration line item.

Housing (HUD):

To date, Conshohocken has not been involved to any extent in the development of affordable housing. The Borough is fortunate to have two (2) affordable housing projects within its one (1) square mile area. These projects are Pleasant Valley Apartments (40 units for families) and Marshall Lee Towers (approximately 80 units for older adults and people with disabilities). Borough Community Development activities in this area have been limited to use and occupancy permits at Pleasant Valley Apartments, and comments on annual plans for the Housing Authority related to Marshall Lee Towers.

Housing related issues often are dealt with in conjunction with Code Enforcement staff.

There have been a minimal number if inquiries related to the development of affordable housing in Conshohocken.

Functions needed in this area should be delineated in 2015, including establishing a dialogue and procedures with the Montgomery County Housing Authority to include inspections of units at Marshall Lee Towers in compliance with the Borough's Rental Ordinance.

Grants Management (UDAG also):

Time involved in grants management during the past year was reduced, due to a somewhat reduced availability of outside funding. Community Development and Zoning staff in the past have not been responsible for UDAG grants. If this is the case going forward, there should be a discussion of the status of the remaining UDAG grants and what activities should be considered for their use. It is my understanding that there is little to no monitoring of these grants by HUD as the program has closed. After funds have been loaned twice for economic development activities, funds may be used by the Borough for any CDBG eligible activity. However I do not think that the income requirements attached to CDBG are applicable in this case.

CDBG and HOME grants were discussed above.

Grants which are currently awarded and are likely to have implications for the 2015 budget are described as follows.

CMAQ: The grant is for air quality improvement and is funded to replace three (3) traffic signals on Fayette Street, upgrade the remaining signals and install fiber optic interconnections between all signals. The total cost of the project is $709,718.75. The grant amount is $567,775.00, with a matching fund requirement of $141,943.75. Matching funds are to pay for design of the project and some construction including engineering inspections. The effective date of the grant is 6/7/13, and is to be completed within two (2) years. To date, $61,494.46 in engineering design matching funds have been paid. The design currently is under review by Penn DOT. The remaining matching funds ($80,449.29) will be required in the next nine (9) months, with the majority being required in 2015. The funding source for this grant is federal, and should be counted toward the need for a single audit in 2015. This is a reimbursement grant. Penn DOT has been designated for the oversight of this project. It is possible that an extension for time may be needed in 2015.

Municipal Recycling Grant – Section 902 of Act 101: The grant is from DEP for the purchase of a recycling truck. Total cost is $182,554.00, with a grant amount of $164,298.60 and a matching requirement of $18,225.40. This is a reimbursement grant. The truck has been ordered. Depending on the trucks delivery, payment may be required before the end of 2014. It is likely that funds will be reimbursed in 2015.

Bulletproof Vest Partnership: The Bulletproof Vest Partnership is a program of the Department of Justice which pays one-half (1/2) of the cost of bullet proof vests for the police department on a five (5) year

replacement cycle. Currently, all funds through 2013 either have been expended or requested for payment. A 2014 application has been approved for $2,816.13. A small portion of these funds ($337.58) has been requested for payment. The program permits the Borough to apply for funds for up to three (3) vests annually. This is a reimbursement program, and unfortunately has an extended period for approval of requests for payment and reimbursement. Currently, the Borough has two (2) requests for payment totaling $1895.34 "sent for BVP approval" (one in July and one in August). It can take three (3) to six (6) months for approval. Funds for these reimbursements could be received in early 2015. Applications are accepted annually and the funding round opens in April. A 2015 application will be submitted.

The Borough has three (3) funding applications pending. These applications are described as follows.

TCDI –Pedestrian and Bicycle Plan: The application is for a planning grant to develop a plan and recommendations for pedestrian and bicycle circulation throughout the Borough. There has been a significant emphasis on vehicular traffic, reducing congestion, and improving circulation during the past year. While, Conshohocken is recognized as a walkable community with excellent connections to bike trails, existing conditions, and needed improvements in this area and how to safely co-exist with vehicular traffic is lacking. A plan will take advantage of current practices in this area and provided the bases for appropriate input into overall Borough-wide transportation improvements. The total project cost is estimated at $60,000.00, with a grant request of $48,000 and a matching requirement of $12,000. Matching requirements would consists of $8,000 cash and $4,000 in in-kind contribution of the Community Development and Zoning Officers time. It is anticipated that funding decisions will be made in September, 2014. A competitive process for the selection of a consultant must be completed within six (6) months of award and contracting with DVRPC must be completed within nine (9) months. Time for project completion is twenty-four (24) months. This is a reimbursement contact, and if awarded half of the cash match should be budgeted in 2015.

TCDI- Riverfront Plan: This project is a joint application with Whitemarsh Township, with Whitemarsh being the lead agency. The project will develop a riverfront plan for both communities, and ensure appropriate transitions between Conshohocken and Whitemarsh along the Schuylkill riverfront. Again, the total project cost is anticipated at $60,000, with a $48,000 grant request and $12,000 required in matching funds. Conshohocken's cash match obligation if funding is awarded would be $4,000. No in-kind contribution is anticipated. If awarded the grant timing is the same as described above.

Greenways, Trails, and Recreation Program – Sutcliffe Park Drainage Project: The proposed project will improve storm water drainage at Sutcliffe Park. At present, rain water flows through the park with little detention and is causing repeated damage to portions of the park. Water washes away the safety surface under playground equipment and has eroded land next to a baseball dugout to the point of where it is a serious falling hazard. The proposed project will add a curb to the park's parking lot and install inlets to feed a

subsurface infiltration facility. At the rear of the park and existing pipe and non-functioning inlets will be repaired/replaced and a water quality facility installed. An additional infiltration system and two (2) small rain gardens will be installed to further filter and reduce water volume. Signage regarding rain gardens and their benefits will be installed as an education feature. The total cost of the project is anticipated to be $283,791.25 with a grant request of $241,222.56. Matching funds of $42,568.00 would be required if a grant were awarded. If awarded, it is anticipated that twelve (12) to eighteen (18) months would be required for project completion. Again, if awarded design would occur in 2015, and construction begun in late summer or fall of 2015. Efforts would be made to minimize any disruption of park activities.

It is anticipated that as grant opportunities come up in 2015, applications will be submitted if a suitable Borough project is identified. Applications could include but would not be limited to the following: PECO Green Regions (regular funding round), ARLE funding (possibly for talking traffic signals), Multi-Modal Program, Local Share Account funding if a suitable economic development project is identified, and DCNR funding.

Etc…: Policy projects between zoning and code: Development of policies for addressing one house/one lot developments should be finalized, and reviewed by the in-house Land Development Committee.

Demolition Ordinance regulations should be finalized to conform to zoning, land development and building code requirements.

FEMA Compliance: Conshohocken was the subject of a FEMA Community Assistance Visit in 2014. The last such visit was in 1990 and no staff remains that have any information regarding what activities were to occur. While the Borough does require flood plain information at the point of building permits, administrative practices documenting FEMA compliance are lacking. Needed activities include but are not limited to developing and approving a new flood plain ordinance by the end of 2014; establishing requirements for FEMA flood elevation certificates to be provided for any project in or near the flood plain (underway); staff training in flood plain management (begun); appointment of a flood plain manager; and producing or developing flood plain information related to projects completed within the last five (5) years. While the information regarding completed projects may be in Borough files, it is not easily retrievable. This activity will begin in 2014 and continue through 2015. At this point until there is a listing of needed activities and a time frame for completion, it is difficult to identify the costs that might be associated with them.

Informational Activities: Staff remains in contact or a member of a number of groups in order to stay in contact with current trends, activities, and funding sources which may be of benefit to the Borough. Some of these groups are the Schuylkill Transportation Coalition, the Montgomery County Land Trust, the Pennsylvania Downtown Center, and River Town. Efforts are made to attend other meetings when possible which could

potentially benefit Conshohocken – i.e. pre-submission trainings/meetings for grant applications, County initiatives related to riverfront development, the arts, and the development of the County Comprehensive Plan.

PROGRAMS

Special Dedicated Parking Program: The Special Dedicated Parking Program provides parking spaces for individuals with disabilities tied to their vehicle license plate. Administration of the Program involves accepting applications, interviewing applicants; verifying the parking situation in the vicinity of the dwelling; having information reviewed by the Council person in whose Ward the property is located; transmitting information to the Department of Public Works for the ordering and installation of signage; arrange, attending and following up on Exemption Committee meetings for applications that do not meet Program criteria (1 or 2 meetings per year) and conducting an annual renewal of the parking spaces. There currently are approximately fifty-six (56) dedicated parking space throughout the Borough.

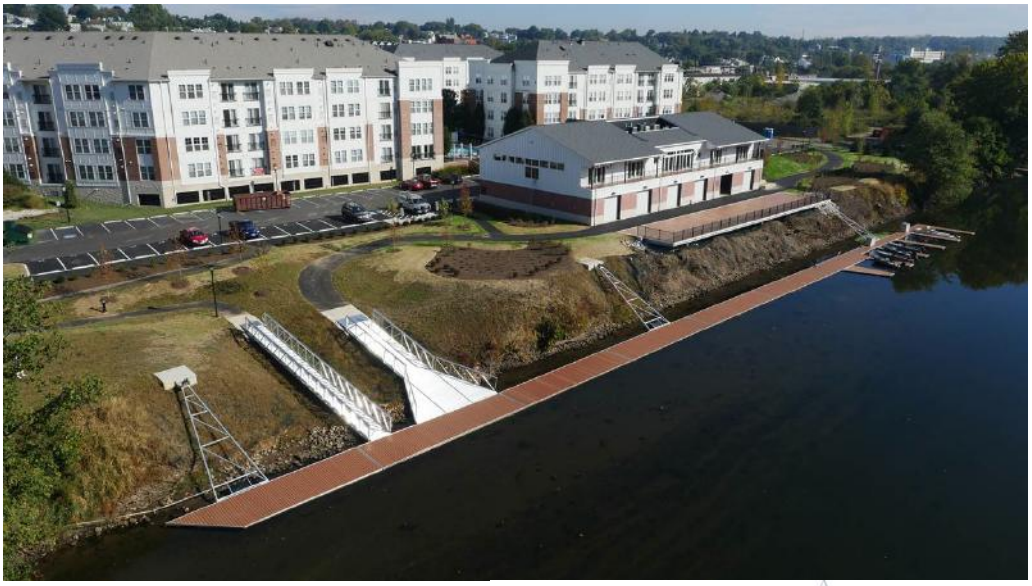
Façade Improvement Loan Program: This Program provides zero (0) interest loans for businesses along Fayette Street and one (1) block on either side of Fayette Street for the purpose of improving the facades of buildings. Funds also can be used for accessibility improvements and curb and sidewalk improvement/replacement. Work must conform to design guidelines established for Fayette Street. Loans are for a five (5) year period and are guaranteed by a second mortgage on the property. At present there is only one (1) outstanding loan for several properties on Fayette Street owned by Flocco Realty. The Program has not been publicized in recent years. Funds used for loans are from a grant from the Department of Community and Economic Development. When this grant ended, the DCED monitor secured approval for the Borough to continue to recycle the funds returned from the loans. Also, the Borough made a contribution to fund this project.

Conshohocken Borough

Key Cost Center
Capital Budget Summary

CRC ROWING EQUIPMENT ***$ 19,750 3 year lease***

Capital Programs and Equipment



POLICE DEPARTMENT ***$105,000 (Police Vehicles)***

Capital Programs and Equipment

YEAR	MAKE/ MODEL	Replacement Cost	Replacement Cycle	2015	2016	2017	2018	2019
2012	CHEVY TAHOE (mileage 41690)	36,000	3	12,000	12,000	12,000	7,200	7,200
2010	CHEVY TAHOE (mileage 75122)	36,000	2	18,000	18,000	7,200	7,200	7,200
2004	FORD CROWN VIC (mileage 95786)	36,000	1	36,000	7,200	7,200	7,200	7,200
2013	CHEVY TAHOE (mileage 21122)	36,000	5	7,200	7,200	7,200	7,200	7,200
2011	FORD CROWN VIC (mileage 38505)	36,000	4	9,000	9,000	9,000	9,000	7,200
2008	FORD EXPEDITION (mileage 86493)	36,000	1	36,000	7,200	7,200	7,200	7,200
2013	CHEVY TAHOE (mileage 25840)	36,000	4	9,000	9,000	9,000	9,000	7,200
2012	FORD ESCAPE (mileage 14090)	33,000	6	5,500	5,500	5,500	5,500	5,500
2014	Chevy Equinox (mileage 2065)	33,000	7	4,714	4,714	4,714	4,714	4,714
2008	FORD ESCAPE (mileage 49901))	33,000	5	6,600	6,600	6,600	6,600	6,600
1984	GMC	33,000	0	0	0	0	0	0
2014	CHEVY TAHOE (mileage 6819)	36,000	6	6,000	6,000	6,000	6,000	6,000
2015	Chevy Equinox	33,000	7	33,000	4,714	4,714	4,714	4,714
				183,014	97,128	86,328	81,528	77,928

	Computers at station	10,800	4	2,700	2,700	2,700	2,700	2,700
	Mobile Data Centers	38,400	5	7,680	7,680	7,680	7,680	7,680
	Cameras in vehicles	42,400	5	8,480	8,480	8,480	8,480	8,480
	Body armor	22,500	5	4,500	4,500	4,500	4,500	4,500
	Tasers	7,600	4	1,900	1,900	1,900	1,900	1,900
	Pistols	13,000	6	2,167	2,167	2,167	2,167	2,167
	long Rifles	14,400	8	1,800	1,800	1,800	1,800	1,800
	Uniforms	48,400	5	9,680	9,680	9,680	9,680	9,680
	Portable Scales	9,500	4	2,375	2,375	2,375	2,375	2,375
	Traffic Counter	6,500	5	1,300	1,300	1,300	1,300	1,300
	Portable Radios	120,000	6	20,000	20,000	20,000	20,000	20,000
	Mobile Radios	40,000	6	6,666	6,666	6,666	6,666	6,666
	Livescan	48,000	6	8,000	8,000	8,000	8,000	8,000
				77,248	77,248	77,248	77,248	77,248

PUBLIC WORKS DEPARTMENT ***$257,725***

Capital Programs and Equipment

PUBLIC WORKS DIVISION

Skid-Steer…2014 budget	$50,000
- sweeper 2015	
SS Bump Body (CB-105)	$10,000
USA & Service Flags	$2,500
Scag Mower – 61″ Cheetah	$9,532
- Sell '99 -52″ Walk behind	
Big jack/ ¾ Air Gun	$500/$640
CB116/117 Air Seats	$2,500

Infrastructure & Paving Management

2015 Road Program w/Engineering	$487,000
RYG Paving	$100,000
2014 Storm Sewer re-build	$100,000
2015 Storm Sewer re-build	$100,000

CONST. INFRASTRUCTURE & STORMWATER ***$623,019***

Capital Programs and Equipment

	2015	2016	2017
Construction:	$423,060.00	$418,440.00	$304,040.00
Engineering:	$63,459.00	$62,766.00	$45,606.00
Total Cost:	***$486,519.00***	***$481,206.00***	***$349,646.00***

- Storm sewer improvements
- ADA curb ramp accessibility
- Curb, sidewalk and apron repair
- Pavement resurfacing
- ***Total Harry Street Cost: $1,317,371.00***

Projected Costs

- Pavement structural failures
  - Harry St. between 5th and 7th
  - Pavement failures & recent emergency repairs

Existing Conditions

- Exposed Pipes and Plated Channels
  - Example Surface pipe crossing
  - Example Plated channel inlet

Surface Run Storm Sewer

- Loose plates and collapsed channels
  - Example of loose plates at crosswalk
  - Example of collapsed plate crosswalk

Hazardous Pedestrian Corners

- A-Field ADA access and drainage issues
  - 11th Avenue curb ramp improvement area
  - Evidence of 11th Avenue flooding

A Field Frontage Improvements

FISCAL YEAR 2015

ANNUAL BUDGET

LINE – ITEM EXPENDITURES BY FUND

Borough Council

Paul McConnell, President

James Griffin, Vice-President

Karen Tutino, Member

Anita Barton, Member

Matt Ryan, member

Robert Stokley, member

Ed Phipps, member

Mayor

Bob frost

Richard J. Manfredi, Borough Manager

General Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
01.100.000	Fund Balance Forward	$ 371,600	$ 2,250,000	$ 1,878,400	83.48%
REVENUES					
REAL PROPERTY TAXES					
01.301.100	Real Estate Taxes- Current	$ 1,996,000	$ 1,983,069		
01.301.200	Real Estate Taxes- Prior	$ -	$ -		
01.301.300	Real Estate Taxes- Delinquent	$ 36,000	$ 35,695		
01.301.600	Real Estate Taxes- Interim	$ -	$ -		
	TOTAL	$ 2,032,000	$ 2,018,764	$ (13,236)	-0.66%
LOCAL TAX ENABLING & MISC. TAXES					
01.310.100	Library & Miscellaneous Tax	$ 50,000	$ 1,000		
01.310.110	Real Estate Transfer Taxes	$ 240,000	$ 240,000		
01.310.210	Earned Income Taxes	$ 3,250,000	$ 3,500,000		
01.310.310	Mercantile Taxes	$ 360,000	$ 380,000		
01.310.360	Business Privilege Taxes	$ 1,750,000	$ 1,700,000		
01.310.510	Local Services Taxes	$ 250,000	$ 225,000		
	TOTAL	$ 5,900,000	$ 6,046,000	$ 146,000	2.41%
PENALTIES & INTEREST		$ -	$ -		
	TOTAL	$ -	$ -		
BUSINESS LICENSES & PERMITS					
01.321.320	Junkyard Licenses	$ 600	$ 600		
01.321.350	Contractor's Licenses	$ 15,000	$ 15,000		
01.321.360	Apartment Lic./Professional & Occupational	$ 215,000	$ 215,000		
01.321.610	Vendor Licenses/Transient Retailers	$ 2,000	$ 500		
01.321.630	Plumbing Registrations	$ 3,000	$ 1,200		
01.321.730	Amusement Machine Fees	$ 2,700	$ 1,500		
01.321.800	Cable Franchise Fees	$ 235,000	$ 235,000		
	TOTAL	$ 473,300	$ 468,800	$ (4,500)	-0.96%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
REVENUES					
NON - BUSINESS LICENSES & PERMITS					
01.322.100	Rental Inspections	$ 82,000	$ 82,000		
01.322.820	Highway Permits	$ 25,000	$ 12,000		
01.322.900	Deed Registrations	$ 1,000	$ 700		
	TOTAL	$ 108,000	$ 94,700	$ (13,300)	-14.04%
FINES					
01.331.100	Clerk of Court Fines	$ 5,000	$ 4,800		
01.331.110	Motor Vehicle Violations	$ 50,000	$ 43,000		
01.331.112	Non-Traffic Violations	$ 15,000	$ 11,000		
01.331.120	Ordinance Violations/Restitution	$ 7,000	$ 3,500		
01.331.121	Other Fines	$ -	$ -		
01.331.140	Parking Violations - fines	$ 95,000	$ 69,800		
	TOTAL	$ 172,000	$ 132,100	$ (39,900)	-30.20%
INTEREST EARNINGS					
01.341.100	Interest Earnings	$ 8,000	$ 3,000		
	TOTAL	$ 8,000	$ 3,000	$ (5,000)	-166.67%
RENTS AND ROYALTIES					
01.342.100	Rental of Boro Property/Land	$ 25,000	$ 62,200		
01.342.200	Community Garden Plots	$ 2,000	$ 2,000		
01.342.300	Rent of Dog Park	$ 3,000	$ 400		
01.342.530	Wireless Communication Leases	$ -	$ -		
	TOTAL	$ 30,000	$ 64,600	$ 34,600	53.56%
INTERGOV REVENUES					
01.351.020	Towing Revenues	$ 1,500	$ 1,500		
01.351.025	Community Development Salary Reimbursement	$ -	$ 15,000		
	TOTAL	$ 1,500	$ 16,500	$ 15,000	90.91%
OPERATING & CAPITAL GRANTS					
01.354.010	RACP	$ 449,000	$ -		
01.354.016	Recycling and Other Grants	$ -	$ 50,000		
01.354.030	State Aid for Ice Control	$ 8,300	$ 8,300		
	TOTAL	$ 457,300	$ 58,300	$ (399,000)	-684.39%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
REVENUES					
STATE SHARED REVENUE					
01.355.010	Public Utility Realty Taxes	$ 9,600	$ 9,600		
01.355.040	Liquor License Refund/Beverage Licenses	$ 4,100	$ 4,100		
01.355.050	Pension System State Aid	$ 268,000	$ -		
01.355.055	Firemen's Relief and Pension	$ 89,400	$ -		
	TOTAL	$ 371,100	$ 13,700	$ (357,400)	-2608.76%
COUNTY GRANT					
01.356.100	County Payment in Lieu of Taxes	$ 3,000	$ 3,000		
	TOTAL	$ 3,000	$ 3,000	$ -	0.00%
GRANTS & CONTIBUTIONS					
01.357.300	Community Development Block Grant	$ -	$ 112,500		
	TOTAL	$ -	$ 112,500		
GENERAL GOVERNMENT-CHARGES FOR SERVICES					
01.361.300	Land Development	$ 4,000	$ 3,500		
01.361.320	Zoning Review Charges & CDBG Reimbursement(s)	$ -	$ 15,000	$	
01.361.330	Zoning Permits	$ 2,000	$ 500		
01.361.340	Zoning Hearing Fees	$ 8,500	$ 7,500		
	TOTAL	$ 14,500	$ 26,500	12,000	45.28%
PUBLIC SAFETY					
01.362.100	Reimbursement for PD OT/Special Police Services	$ 15,000	$ 15,000		
01.362.110	Photo Copies- Reports	$ 5,000	$ 4,000		
01.362.210	Fire Dept Reports	$ 700	$ 200		
01.362.331	State PD Fines & Penalties	$ 5,000	$ 5,000		
01.362.400	UCC Fees [formerly bldg surcharge fee]	$ 3,000	$ 2,000		
01.362.410	Building Permits	$ 65,000	$ 80,000		
01.362.411	Sidewalk Cafe Permits	$ 400	$ 400		
01.362.420	Electrical Permits	$ 46,000	$ 45,000		
01.362.430	Plumbing Permits	$ 25,000	$ 25,000		
01.362.450	U & O Permits	$ 8,000	$ 8,000		
01.362.470	Banner Permits	$ -	$ 200		
01.362.480	Fire Dept Permits	$ 10,000	$ 12,000	$	
01.362.481	Fire Inspection Fee	$ 17,000	$ 17,000		
01.362.500	Crossing Guards/CSD	$ 25,000	$ 22,500		
	TOTAL	$ 225,100	$ 236,300	11,200	4.74%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
REVENUES					
HIGHWAYS AND STREETS					
01.363.210	Parking Meter Revenues	$ 60,000	$ 52,000		
01.363.211	Parking Deck Meter Monies	$ 14,000	$ 14,000	$	
01.363.220	Parking Permits	$ 11,000	$ 11,300		
01.363.240	Parking Deck Rental Fees	$ 18,000	$ 15,000		
	TOTAL	$ 103,000	$ 92,300	(10,700)	-11.59%
SANITATION					
01.364.500	Commerical Trash Fees	$ 40,000	$ 40,000		
01.364.510	Apartment Trash Fees	$ 79,000	$ 75,000	$	
01.364.520	Recycling Rebate	$ 60,000	$ 51,704		
01.364.530	Bulk Pick-up	$ 10,000	$ 8,000		
	TOTAL	$ 189,000	$ 174,704	$ (14,296)	-8.18%
HEALTH					
01.365.500	Medical Contributions	$ 6,100	$ 12,064		
	TOTAL	$ 6,100	$ 12,064	5,964	49.44%
CULTURE RECREATION					
01.367.200	Recreation Program Fees	$ -	$ 77,000		
01.367.210	Recreation Member Fees	$ -	$ 10,700	$	
01.367.220	Special Event Income	$ -	$ -		
01.367.400	Fellowship House Use Fees	$ -	$ 32,000		
	TOTAL	$ -	$ 119,700	119,700	100.00%
CONTRIBUTIONS & DONATIONS					
01.387.300	Firework Contributions	$ -	$ -		
01.387.354	Contributions for Special Events	$ -	$ -		
	TOTAL	$ -	$ -		
GENERAL REVENUE					
01.389.000	Misc. Revenue Unclassified	$ 5,000	$ 1,000		
01.389.100	Admin/Collection Fees	$ 500	$ 200	$	
01.389.200	General Fees	$ -	$ 67,260		
01.389.800	WC Reimb - Prop, Liab. & WC Premium Dividends	$ 25,000	$ 21,000		
	TOTAL	$ 30,500	$ 89,460	58,960	65.91%

Account Number	Description		FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
REVENUES						
SALE OF PERSONAL PROPERTY						
01.391.100	Sale of Borough Assets		$ -	$ -		
		TOTAL	$ -	$ -		
INTERFUND OPERATING TRANSFERS						
01.392.020	Operating Transfer - Liquid Fuel		$ 130,700	$ -		
01.392.050	Operating Transfer - Parks & Rec		$ 78,000	$ -		
01.392.110	Operating Transfer - Escrow Refund		$ -	$ -		
01.392.300	Operating Transfer - Capital Fund		$ 25,000	$ -		
		TOTAL	$ 233,700	$ -	$ (233,700)	0.00%
REFUNDS PRIOR YEARS						
01.395.000	Refunds -Prior Year Expenses		$ -	$ -		
01.395.100	Claims and Refunds		$ 25,000	$ 50,000		
01.395.300	Transportation Serv Refund/Enviromental		$ 8,300	$ 6,800		
01.395.400	Refund DVHIT		$ 44,600	$ -		
		TOTAL	$ 77,900	$ 56,800	$ (21,100)	-37.15%
RATING REVENUES			$ 10,436,000	$ 9,839,792	$ (596,208)	-6.06%
ES & FUND EQUITY			$ 10,807,600	$ 12,089,792	$ 1,282,192	10.61%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
LEGISLATIVE BODY					
01.400.105	Salary - Council & Mayor	$ 22,000	$ 22,000		
01.400.192	FICA	$ -	$ 1,364		
01.400.193	Medicare	$ -	$ 319		
01.400.210	Council & Mayoral Operating Expenses	$ 3,500	$ 4,500		
01.400.317	Media Production & Communications	$ -	$ 12,500		
01.400.341	Advertising - Non Legal	$ -	$ 2,000		
01.400.352	Public Officials Liability	$ 300	$ 14,159		
01.400.420	Dues, Subscriptions & Memberships	$ 3,000	$ 8,500		
01.400.460	Association Meetings & Conferences	$ 2,200	$ 3,500		
01.400.531	Community Outreach & Assistance	$ -	$ 3,750		
	TOTAL	$ 31,000	$ 72,592	$ 41,592	57.30%
OFFICE OF THE BOROUGH MANAGER					
01.401.110	Salary - Management & Administrative	$ 385,000	$ 260,700		
01.401.189	Educ Reimbursement	$ 300	$ 4,000		
01.401.190	Prescriptions	$ -	$ 6,222		
01.401.192	FICA	$ -	$ 16,164		
01.401.193	Medicare	$ -	$ 3,780		
01.401.194	Unemployment Compensation	$ -	$ 1,666		
01.401.195	Workers Compensation	$ -	$ 581		
01.401.196	Medical & Vision	$ -	$ 65,397		
01.401.198	AD&D, Life, Dental & Disability	$ -	$ 6,366		
01.401.199	Medical Reimbursement	$ -	$ 1,500		
01.401.210	Office Supplies/Operating Expenses	$ 10,000	$ 10,000		
01.401.213	Copier Exp	$ 4,500	$ 4,500		
01.401.215	Postage	$ 12,000	$ 2,000		
01.401.216	Office Equipment	$ 1,000	$ 1,000		
01.401.217	Other Office Expenses	$ 4,000	$ 4,000		
01.401.321	Communications & Supplies	$ -	$ 3,000		
01.401.331	Travel Expense Reimbursement	$ -	$ 1,000		
01.401.341	Advertising	$ -	$ 500		
01.401.353	Bonding - Manager	$ -	$ 500		
01.401.420	Dues/Subscriptions/Memberships	$ -	$ 6,000		
01.401.460	Meetings & Professional Development	$ 3,000	$ 9,900		
	TOTAL	$ 419,800	$ 408,776	$ (11,024)	-2.70%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
FINANCE					
01.402.112	Salaries and Wages	$ -	$ 111,945		
01.402.189	Educ Reimbursement	$ -	$ -		
01.402.190	Prescriptions	$ -	$ 3,325		
01.402.192	FICA	$ -	$ 6,941		
01.402.193	Medicare	$ -	$ 1,623		
01.402.194	Unemployment Compensation	$ -	$ 833		
01.402.195	Workers Compensation	$ -	$ 581		
01.402.196	Medical & Vision	$ -	$ 21,790		
01.402.198	AD&D, Life, Dental & Disability	$ -	$ 2,565		
01.402.199	Medical Reimbursement	$ -	$ 1,000		
01.402.210	Office Supplies	$ -	$ 500		
01.402.215	Postage	$ -	$ 12,000		
01.402.311	Independednt Audit	$ 60,000	$ 60,000		
01.402.312	Finance & Compliance Consulting Services	$ -	$ 30,000		
01.402.317	Payroll Service	$ 5,000	$ 5,000		
01.402.353	Bonding	$ 1,300	$ 1,650		
01.402.354	Worker Compensation	$ -	$ 581		
01.402.390	Bank Charges [& Borough Admin]	$ 7,000	$ 2,000		
01.402.460	Meetings & Professional Devopment	$ -	$ -		
	TOTAL	$ 73,300	$ 262,334	$ 189,034	72.06%
TAX COLLECTION					
01.403.310	Income Tax Collector- EIT	$ 92,000	$ 92,000		
01.403.317	Real Estate - Tax Collector	$ 22,300	$ 22,300		
01.403.318	BPT and Mercantile	$ -	$ 10,000		
01.403.353	Tax Collector Bond	$ 300	$ 300		
	TOTAL	$ 114,600	$ 124,600	$ 10,000	8.03%
LEGAL SERVICES					
01.404.314	Legal Fees - Solicitor	$ 48,000	$ 48,000		
01.404.317	Legal Fees - Labor	$ -	$ 15,000		
01.404.318	Legal Fees - Special Counsel & Legal Matters	$ 50,000	$ 50,000		
01.404.341	Legal Advertisements	$ 17,000	$ 17,000		
01.404.342	Legal: Code Update	$ 3,000	$ 3,000		
	TOTAL	$ 118,000	$ 133,000	$ 15,000	11.28%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
GENERAL GOVERNMENT ADMINISTRATION					
01.406.112	Salaries and Wages	$ -	$ 57,363		
01.406.190	Prescriptions	$ -	$ 750		
01.406.192	FICA	$ -	$ 3,557		
01.406.193	Medicare	$ -	$ 832		
01.406.194	Unemployment Compensation	$ -	$ 834		
01.406.195	Workers Compensation	$ -	$ 581		
01.406.196	Medical & Vision	$ -	$ 9,500		
01.406.198	AD&D, Life, Dental & Disability	$ -	$ 730		
01.406.199	Medical Reimbursement	$ -	$ 500		
01.406.215	Postage/Copier	$ -	$ 10,000		
01.406.342	Printing - Open Records Mgt	$ -	$ 3,000		
	TOTAL	$ -	$ 87,646	$ 87,646	100.00%
INFORMATION TECHNOLOGY					
01.407.263	Computers & Hardware	$ 5,000	$ 2,000		
01.407.264	Computer Service	$ 5,000	$ 5,000		
01.407.270	Computers Software	$ 19,000	$ 4,000		
01.407.420	Subscriptions/Memberships	$ -	$ 1,000		
01.407.452	Prof. Services: Web and Tech	$ -	$ 19,500		
01.407.453	Internet/Web Charges	$ 5,000	$ 30,000		
01.407.750	IT Equipment/Supplies	$ 5,000	$ 2,000		
	TOTAL	$ 39,000	$ 63,500	$ 24,500	38.58%
PROFESSIONAL SERVICES					
01.408.313	Engineering Fees	$ 201,000	$ 34,000		
01.408.314	Planning & Architectural Fees	$ -	$ 36,000		
01.408.317	Traffic Engineering	$ -	$ 40,000		
01.408.319	Collaterals & Communications	$ -	$ 25,000		
	TOTAL	$ 201,000	$ 135,000	$ (66,000)	-48.89%
BUILDING AND GROUNDS					
01.409.226	Maintenance Supplies	$ 500	$ 3,000		
01.409.321	Telephone Service	$ 8,000	$ 9,000		
01.409.323	Alarm Maint/Service	$ 800	$ 800		
01.409.352	Property/Liability / Umbrella	$ -	$ 29,359		
01.409.361	Utilities - Gas/Electric	$ 20,000	$ 20,000		
01.409.366	Utilities - Water	$ 2,000	$ 2,000		

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
BUILDING AND GROUNDS - Continued					
01.409.368	Pest Control	$ 2,000	$ 3,840		
01.409.369	Electric & Utilities	$ 24,500	$ 48,000		
01.409.372	General Repairs Bldg/Plant	$ 25,000	$ 14,000		
01.409.383	Office Rental	$ 119,000	$ 84,000		
01.409.385	Moving Expenses	$ -	$ 2,000		
01.409.450	Janitorial Services	$ 8,000	$ 28,000		
01.409.720	Holiday Decorations	$ 4,000	$ 4,000		
	TOTAL	$ 213,800	$ 247,999	$ 34,199	13.79%
POLICE SERVICES					
01.410.110	Salary - Chief, Lt, & Sergeants	$ 556,800	$ 661,302		
01.410.112	Wages - Patrol Officers	$ 1,410,000	$ 1,352,070		
01.410.113	Wages - Police Clerks	$ 82,600	$ 85,078		
01.410.115	Wages - Part Time Police	$ 30,000	$ 32,000		
01.410.118	Wages - Parking Enforcement	$ 60,000	$ 62,000		
01.410.119	Wages - Crossing Guards (1)	$ 46,000	$ 48,000		
01.410.179	Longevity - Uniform	$ -	$ 38,000		
01.410.180	Wages - OT - Uniform	$ -	$ 25,870		
01.410.185	Comp Time / Vaca Buyout	$ 140,000	$ 130,000		
01.410.186	Uniforms - Police	$ -	$ 7,500		
01.410.187	Uniforms - Crossing Guards and Parking	$ 7,000	$ 3,600		
01.410.188	Education Bonus & Reimbursement	$ 3,600	$ 20,000		
01.410.189	Shift Differential	$ 13,000	$ 5,950		
01.410.190	Prescriptions	$ -	$ 66,775		
01.410.192	FICA	$ -	$ 153,008		
01.410.193	Medicare	$ -	$ 35,836		
01.410.194	Unemployment Compensation	$ -	$ 8,750		
01.410.195	Workers Compensation	$ -	$ 333,312		
01.410.196	Medical & Vision	$ -	$ 432,776		
01.410.198	AD&D, Life, Dental & Disability	$ -	$ 42,204		
01.410.199	Medical Reimbursement	$ -	$ 35,950		
01.410.210	Office Supplies/Printing	$ 5,500	$ 5,500		
01.410.213	Copier Supplies & Exp	$ 5,500	$ 5,500		
01.410.214	Computer Supplies	$ 1,500	$ 1,500		
01.410.216	Sup/Equip-Armory/Weapons	$ -	$ 26,000		
01.410.226	Supplies - Investigations	$ -	$ 2,500		
01.410.231	Oil Expenses/Vehicle Fuel	$ 60,000	$ 60,000		

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
POLICE SERVICES - Continued					
01.410.238	Uniform Maintenance	$ 15,000	$ 15,000		
01.410.255	Vehicle Repair/Maint	$ 23,000	$ 20,000		
01.410.260	Small Equipment Purchases	$ 10,500	$ 14,000		
01.410.262	Ammunition and Firearms	$ 9,000	$ 12,000		
01.410.264	Tactical Team Expenses	$ 6,500	$ 7,500		
01.410.265	Detective Division Exp	$ 2,500	$ 2,500		
01.410.266	Bike Division Exp	$ 5,500	$ 3,500		
01.410.267	Traffic Safety Unit	$ 5,000	$ 3,000		
01.410.270	Computer Software	$ 6,000	$ 6,000		
01.410.301	Civil Service Comm & Supplies	$ 20,000	$ 6,000		
01.410.302	Film & Development	$ 100	$ 100		
01.410.303	Information Search Service	$ 5,000	$ 5,500		
01.410.314	Special Legal Services	$ -	$ 25,000		
01.410.315	Police Testing & Psych Evaluations	$ 2,000	$ 1,000		
01.410.321	Telephone/Internet	$ 17,000	$ 17,000		
01.410.322	Telephone Equipment	$ 3,500	$ 4,000		
01.410.325	Postage	$ -	$ 4,000		
01.410.326	Radio Fees & Equipment	$ 9,000	$ 10,000		
01.410.331	Travel Expenses	$ 1,500	$ 1,300		
01.410.341	Advertising Expenses/Signs & Printing	$ 3,000	$ 3,200		
01.410.350	Professional Liability & Umbrella	$ -	$ 11,896		
01.410.352	Vehicle Insurance	$ -	$ 10,361		
01.410.355	Insurance Deductibles	$ -	$ 2,138		
01.410.370	Building Repair & Maintenance	$ 25,000	$ 4,000		
01.410.373	Alarm Maintenance, Equip & Serv	$ 2,900	$ 2,900		
01.410.374	Equip: Parking Meters & Vascar	$ 14,900	$ 17,900		
01.410.384	Lease- Office equipment-Copiers	$ -	$ 5,700		
01.410.420	Due/Subscr/Memberships	$ 1,400	$ 1,400		
01.410.450	Hospital Out-Patient Services	$ 2,500	$ 2,500		
01.410.452	Computer Service & Repair	$ 6,000	$ 6,000		
01.410.453	Computer Software Contract	$ 5,000	$ 5,000		
01.410.460	Meeting Attendance, Seminars, Training	$ 5,000	$ 5,000		
01.410.750	Small Computer Equiment/Supplies	$ 13,000	$ 13,000		
01.410.751	Furniture & Fixtures	$ 500	$ -		
01.410.752	Police Car	$ 58,000	$ -		
	TOTAL	$ 2,699,800	$ 3,929,377	$ 1,229,577	31.29%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
FIRE SERVICES					
01.411.112	Fire Marshal & FT Fire Fighter	$ 113,350	$ 120,645		
01.411.115	Fire Chief & Assistants	$ 8,900	$ 9,000		
01.411.155	Emergency Management EMC Officer	$ 2,500	$ 2,500		
01.411.187	Fire Chief & Marshall's Expenses	$ 4,000	$ 3,000		
01.411.189	Educ Reimbursement	$ -	$ 1,000		
01.411.190	Prescriptions	$ -	$ 7,415		
01.411.191	Uniforms Fire Inspectors	$ 3,000	$ 3,000		
01.411.192	FICA	$ -	$ 8,196		
01.411.193	Medicare	$ -	$ 210		
01.411.194	Unemployment Compensation	$ -	$ 833		
01.411.195	Workers Compensation	$ -	$ 42,603		
01.411.196	Medical & Vision	$ -	$ 48,625		
01.411.197	Firefighters Releif	$ 89,400	$ -		
01.411.198	AD&D, Life, Dental & Disability	$ -	$ 4,505		
01.411.199	Medical Reimbursement	$ -	$ 1,000		
01.411.210	Office Supplies Fire & Fire Marshall	$ 1,500	$ 1,500		
01.411.220	Fire Preventions	$ 2,500	$ 2,500		
01.411.231	Gas Oil Anti-freeze	$ 9,000	$ 9,000		
01.411.249	Fire Equipment	$ 10,000	$ 10,000		
01.411.250	Fire Hose & Ladder Testing	$ 10,000	$ 10,000		
01.411.252	Computer Service & Repair	$ 2,500	$ 2,500		
01.411.263	Computers and Hardware	$ 2,000	$ 2,000		
01.411.300	Meeting Attendance & Training	$ 2,000	$ 2,000		
01.411.321	Fire - Telelphone	$ 2,000	$ 2,000		
01.411.338	Vehicle Repair & Maint. Fire & Fire Marshall	$ 3,000	$ 3,000		
01.411.350	Property/Liability Insurance	$ -	$ 2,300		
01.411.351	Vehicle Insurance	$ -	$ 17,268		
01.411.363	Hydrant water	$ 32,000	$ 32,000		
01.411.374	Equipment & Repair Fire & Fire Marshall	$ 13,000	$ 13,000		
01.411.400	Medical and Unclassified Expenses	$ 800	$ 800		
01.411.420	Dues, Subscriptions & Memberships	$ 800	$ -		
01.411.500	Borough Appropriations	$ 150,000	$ 78,949		
01.411.760	Fire Vehicle Purchases	$ 60,000	$ -		
	TOTAL	$ 522,250	$ 441,349	$ (80,901)	-18.33%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
LICENSES, & INSPECTIONS					
01.413.112	Salaries- Building Code Enforcement	$ 89,000	$ 120,000		
01.413.189	Educ Reimbursement	$ -	$ 2,000		
01.413.190	Prescriptions	$ -	$ 8,865		
01.413.192	FICA	$ -	$ 7,440		
01.413.193	Medicare	$ -	$ 1,740		
01.413.194	Unemployment Compensation	$ -	$ 2,142		
01.413.195	Workers Compensation	$ -	$ 1,200		
01.413.196	Medical & Vision	$ -	$ 65,060		
01.413.198	AD&D, Life, Dental & Disability	$ -	$ 6,215		
01.413.199	Medical Reimbursement	$ -	$ 1,500		
01.413.210	Office Supplies	$ -	$ 300		
01.413.215	Postage	$ -	$ 1,000		
01.413.231	Vehicle Fuel	$ 8,000	$ 8,000		
01.413.238	Code Department Uniforms	$ 2,000	$ 2,000		
01.413.242	Code Enforcement Expenses	$ 29,000	$ 10,000		
01.413.270	Computer Equipment	$ 500	$ 500		
01.413.321	Telephone	$ 2,000	$ 2,000		
01.413.350	Property/Liability Insurance	$ -	$ 10,156		
01.413.351	Vehicle Insurance	$ -	$ 2,200		
01.413.374	Computer Maint & Repairs	$ 2,000	$ 2,000		
01.413.401	Building Permits Surcharge	$ 2,000	$ 2,000		
01.413.420	Association dues	$ -	$ 1,200		
01.413.450	Contracted Inspection Srvs	$ 130,000	$ 130,000		
01.413.451	Vehicle Repairs/Maint	$ 4,000	$ 4,000		
01.413.452	Contracted Srvs-Computer	$ 2,500	$ 2,500		
01.413.460	Meetings/Seminars/Code Cert Seminars	$ 2,000	$ 2,000		
01.413.750	Vehicle Purchase	$ 25,000			
	TOTAL	$ 298,000	$ 396,018	$ 98,018	24.75%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
COMMUNITY DEVELOPMENT, ZONING & PLANNING					
01.414.105	Salary - Zoning Hearing Board	$ 2,200	$ 2,200		
01.414.112	Salaries - Community Development and Zoning	$ 87,600	$ 137,381		
01.414.187	Zoning Officers Expenses	$ 500	$ 500		
01.414.189	Educ Reimbursement	$ -	$ 2,000		
01.414.190	Prescriptions	$ -	$ 5,710		
01.414.192	FICA	$ -	$ 8,654		
01.414.193	Medicare	$ -	$ 2,024		
01.414.194	Unemployment Compensation	$ -	$ 853		
01.414.195	Worker Compensation	$ -	$ 1,430		
01.414.196	Medical & Vision	$ -	$ 37,460		
01.414.198	AD&D, Life, Dental & Disability	$ -	$ 3,410		
01.414.199	Medical Reimbursement	$ -	$ 1,000		
01.414.210	Operating Expenses and Supplies	$ (17,600)	$ 500		
01.414.216	Zoning & Subdivision Books	$ 250	$ 750		
01.414.312	County Planning/Matching Project Fee	$ 15,000	$ 15,000		
01.414.313	Consulting Fees	$ 20,000	$ 14,500		
01.414.314	Solicitor - Zoning legal Fees	$ 14,000	$ 24,000		
01.414.318	Professional Fees - Zoning revisions	$ -	$ 15,000		
01.414.319	Court Reporter	$ 10,200	$ 11,950		
01.414.325	Postage	$ -	$ 3,000		
01.414.331	Travel Expense: Gas, Oil & Main	$ 500	$ 500		
01.414.341	Advertising	$ -	$ 3,500		
01.414.420	Dues/Subscriptions	$ 800	$ 800		
01.414.460	Meetings/Seminars/Training	$ 3,500	$ 5,500		
01.414.740	Prior Year Refunds	$ -	$ -		
01.414.745	Current Year Refunds	$ -	$ -		
	TOTAL	$ 136,950	$ 297,622	$ 160,672	53.99%
EMERGENCY MANAGEMENT & SERVICES					
01.415.242	Planning and Exercises	$ 2,000	$ 20,000		
	TOTAL	$ 2,000	$ 20,000	$ 18,000	90.00%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
PUBLIC WORKS					
- SOLID WASTE COLLECTION AND DISPOSAL					
01.427.112	Salaries - Sanitation	$ 313,000	$ 333,080		
01.427.180	Salary - Overtime	$ -	$ 11,600		
01.427.191	Uniforms	$ 10,500	$ 10,500		
01.427.210	Office Supplies	$ 2,500	$ 2,500		
01.427.227	Supplies	$ 2,000	$ 2,000		
01.427.231	Gas Oil Anti-freeze	$ 41,000	$ 44,000		
01.427.242	Alarm System	$ 1,500	$ 1,500		
01.427.248	Recycle/Compost Supplies	$ 11,200	$ 11,200		
01.427.320	Equipment Purchases & Radio	$ 234,500	$ 1,500		
01.427.367	Dumping Fees	$ 200,000	$ 150,000		
01.427.451	Vehicle Repair and Maintenance	$ 37,500	$ 47,000		
01.427.470	CDL Renewal Fees	$ 250	$ 250		
- ADMINISTRATION AND STREETS		$ -	$ -		
01.430.112	Salary - Highway	$ 464,600	$ 508,320		
01.430.130	Wages - Seasonal	$ 30,000	$ 30,000		
01.430.180	Salary - Overtime	$ 10,000	$ 14,600		
01.430.190	Prescriptions	$ -	$ 41,850		
01.430.192	FICA	$ -	$ 55,654		
01.430.193	Medicare	$ -	$ 13,016		
01.430.194	Unemployment Compensation	$ -	$ 5,831		
01.430.196	Medical & Vision	$ -	$ 274,500		
01.430.198	AD&D, Life, Dental & Disability	$ 10,000	$ 24,525		
01.430.199	Medical Reimbursement	$ -	$ 16,575		
01.430.231	Vehicle Fuel - Gasoline	$ 15,000	$ 19,000		
01.430.244	Supplies - Agricultural	$ 5,000	$ 5,000		
01.430.245	Highway Supplies	$ 3,000	$ 3,000		
01.430.315	Medical Exams & Supplies	$ 1,500	$ 2,000		
01.430.316	Computer Service	$ 500	$ 500		
01.430.321	Telephone	$ 3,800	$ 3,800		
01.430.350	Property/Liability Insurance	$ -	$ 2,972		
01.430.352	Vehicle Insurance	$ -	$ 6,907		
01.430.354	Worker Compensation	$ -	$ 181,590		
01.430.361	Utilities - Electric & Gas	$ 7,000	$ 7,000		

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
PUBLIC WORKS - ADMINISTRATION AND STREETS, Continued					
01.430.366	Water	$ 1,000	$ 1,000		
01.430.373	Bldg Repair & Maintenance	$ 5,000	$ 15,000		
01.430.374	Equipment Repair & Maintenance	$ 10,000	$ 10,000		
01.430.376	Plymouth Creek Repair & Maint.	$ 3,000	$ 3,000		
01.430.384	Equipment Rental	$ 1,500	$ 1,500		
01.430.451	Vehicle Repair & Maintenance	$ 16,000	$ 23,000		
01.430.740	Small Equipment Purchase	$ 13,000	$ 15,000		
01.430.760	PV Vehicle Purchase	$ 50,000	$ -		
	TOTAL	$ 1,503,850	$ 1,900,270	$ 396,420	20.86%
- HIGHWAY MAINT - SNOW & ICE REMOVAL					
01.432.000	Snow and Ice Removal	$ 17,000	$ 21,000		
	TOTAL	$ 17,000	$ 21,000	$ 4,000	19.05%
- HIGHWAY MAINT - SIGNALS & SIGNS					
01.433.240	Street Signs & Markings	$ 10,000	$ 10,000		
01.433.246	One Call Program Costs	$ 1,000	$ 1,000		
01.433.374	Street & Traffic Light Maintenance	$ 42,000	$ 42,000		
01.433.375	Banner Installation	$ -	$ -		
	TOTAL	$ 53,000	$ 53,000	$ -	0.00%
- HIGHWAY MAINT - STREET LIGHTING					
01.434.374	Street Lighting	$ 95,000	$ -		
	TOTAL	$ 95,000	$ -	$ (95,000)	
- HIGHWAY MAINT - HIGHWAYS & BRIDGES					
01.438.000	Roads/Bridges General Repairs & Maintenance	$ 50,000	$ 25,000		
01.438.330	Traffic/Transportation Services	$ 37,400	$ 37,400		
01.438.339	Transit Reimbursement	$ 3,500	$ 3,500		
	TOTAL	$ 90,900	$ 65,900	$ (25,000)	-37.94%
- HIGHWAY CONSTRUCTION & REBUILDING					
01.439.000	Sts. & Roads (Resurfing)	$ 912,000	$ -		
01.439.040	Storm Sewers & Drains (Surface)	$ 150,000	$ -		
	TOTAL	$ 1,062,000	$ -	$ (1,062,000)	0.00%
- HELIPAD AND PARKING					
01.440.352	Helipad Insurance & Terrorism	$ -	$ 2,700		
01.445.370	Parking Deck Maint. & Repairs	$ 25,000	$ 25,000		
01.445.380	Parking Deck Rent	$ 18,000	$ 18,000		
	TOTAL	$ 43,000	$ 45,700	$ 2,700	5.91%

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES					
CULTURE & RECREATION					
- Administration, Fellowhsip House & A Field					
01.451.112	Salaries - Recreation & Parks	$ 63,800	$ 105,000		
01.451.115	Wages: Part Time	$ -	$ 88,500		
01.451.190	Prescriptions	$ -	$ 3,350		
01.451.192	FICA	$ -	$ 11,997		
01.451.193	Medicare	$ -	$ 2,806		
01.451.194	Unemployment Compensation	$ -	$ 833		
01.451.195	Workers Compensation	$ -	$ 598		
01.451.196	Medical & Vision	$ -	$ 38,100		
01.451.198	AD&D, Life, Dental & Disability	$ -	$ 1,190		
01.451.199	Medical Reimbursement	$ -	$ 1,000		
01.452.221	Turf Maintenace - A	$ 16,500	$ 18,000		
01.452.226	Janitorial Supplies	$ 1,000	$ 1,000		
01.452.227	General Supplies	$ 2,000	$ 3,500		
01.452.234	General Maint	$ 2,000	$ 7,500		
01.452.247	Athletic Supplies	$ 1,000	$ 4,000		
01.452.260	Small Tool Purchases	$ 500	$ 500		
01.452.321	Telephone & Internet	$ -	$ 4,100		
01.452.350	Insurance-Property/Liability	$ -	$ 21,450		
01.452.361	Electric - Fellowship	$ 7,500	$ 40,000		
01.452.366	Water & Fire pump	$ 4,000	$ 4,100		
01.452.372	Maint Supplies-Ground	$ -	$ 5,000		
01.452.373	Maint Supplies-Facilities	$ -	$ 5,000		
01.452.374	Equipment Repair	$ 500	$ 500		
01.452.520	Recreation Council/Fellowship Hse	$ 43,500	$ -		
01.453.370	Building Repairs - A field	$ 131,000	$ -		
01.454.300	Other Community Garden	$ 2,000	$ 2,000		
01.454.301	Other Parks Concession Stand	$ -	$ 2,000		
01.454.302	Other Dog Park	$ 3,000	$ 3,000		
01.454.361	Electric - A Field	$ 4,000	$ 6,500		
01.454.366	Water	$ 5,000	$ 5,000		
01.454.371	Parks - Property Improvements	$ 55,000	$ -		
01.454.374	Operations and Maint Expenses CRC	$ -	$ 19,720		

Account Number	Description		FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
EXPENDITURES						
01.454.440	Sanitation Services		$ 5,000	$ 5,000		
01.454.450	Recreation Chemical Programs		$ -	$ 7,500		
01.454.500	Special Events		$ 5,000	$ 5,000		
01.454.501	Fireworks Event/Expenses		$ 14,000	$ 14,000		
01.454.800	Pest Control		$ 2,500	$ 2,500		
		TOTAL	$ 368,800	$ 440,244	$ 71,444	16.23%
- Shade Tree						
01.455.221	Shade Tree Supplies		$ 1,000	$ 1,000		
01.455.370	Shade Tree Professional Services		$ 2,000	$ 2,000		
01.455.371	Shade Tree Maintenance		$ 30,000	$ 30,000		
01.455.372	Shade Trees		$ 2,000	$ 2,000		
		TOTAL	$ 35,000	$ 35,000	$ -	0.00%
GENERAL EXPENDITURES						
01.480.126	Compensation & Operating Adjustments		$ -	$ 30,000		
01.480.350	Insurances		$ 2,508,000	$ -		
01.480.540	Contributions		$ 42,000	$ 42,000		
01.480.700	Contingencies		$ 70,550	$ 475,000		
		TOTAL	$ 2,620,550	$ 547,000	$ (2,073,550)	-379.08%
TOTAL OPERATING EXPENDITURES			$ 10,758,600	$ 9,727,927	$ (1,030,673)	-10.59%
RESULT FROM OPERATIONS			$ (322,600)	$ 111,865	$ 434,465	388.38%
INTERFUND TRANSFERS						
01.492.018	To Capital		$ -	$ 250,000		
01.492.030	To Capital Reserve Fund		$ 49,000	$ 2,000,000		
01.492.060	To Police and Non-Uniform Pension Funds		$ -	$ -		
01.492.095	To Operating Reserve		$ -	$ 111,866		
TOTAL TRANSFERS			$ 49,000	$ 2,361,866	$ 2,312,866	97.93%
TOTAL EXPENDITURES WITH TRANSFERS			$ 10,807,600	$ 12,089,793	$ 1,282,193	10.61%
NET FUND SURPLUS/(DEFICIT)			$ -	$ -		

Street Lighting Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
02.100.000	Fund Balance Forward	$ -	$ -		
REVENUES					
REAL PROPERTY TAXES					
02.301.100	Real Estate Taxes - Current	$ -	$ 165,785		
02.301.200	Real Estate Taxes - Prior	$ -	$ -		
02.301.300	Real Estate Taxes - Delinquent	$ -	$ -		
02.301.600	Real Estate Taxes - Interim	$ -	$ -		
	TOTAL	$ -	$ 165,785	$ 165,785	100.00%
INTERFUND OPERATING TRANSFERS					
02.392.020	Transfer From General	$ -	$ -	$ -	
	TOTAL	$ -	$ -	$ -	
TOTAL CURRENT REVENUES		$ -	$ 165,785		
TOTAL AVAILABLE BALANCE		$ -	$ 165,785	$ 165,785	100.00%
EXPENDITURES					
HIGHWAY MAINT - STREET LIGHTING					
02.434.374	Street Lighting	$ -	$ 95,000		
02.434.740	LED Lighting	$ -	$ 70,785		
	TOTAL	$ -	$ 165,785	$ 165,785	100.00%
TOTAL EXPENDITURES		$ -	$ 165,785	$ 165,785	100.00%
NET FUND SURPLUS/(DEFICIT)		$ -	$ -	$ -	

Fire Protection Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
03.100.000	Fund Balance Forward	$ -	$ -		
REVENUES					
REAL PROPERTY TAXES					
03.301.100	Real Estate Taxes - Current	$ -	$ 71,051		
03.301.200	Real Estate Taxes - Prior	$ -	$ -		
03.301.300	Real Estate Taxes - Delinquent	$ -	$ -		
03.301.600	Real Estate Taxes - Interim	$ -	$ -		
	TOTAL	$ -	$ 71,051	$ 71,051	100.00%
SHARED REVENUES					
03.355.070	Foreign Fire/Casualty Tax	$ 84,472	$ 84,400		
	TOTAL	$ 84,472	$ 84,400	$ (72)	-0.09%
INTERFUND OPERATING TRANSFERS					
03.392.020	Transfer From General	$ -	$ -		
	TOTAL	$ -	$ -		
TOTAL CURRENT REVENUES		$ 84,472	$ 155,451	$ 70,979	45.66%
TOTAL AVAILABLE BALANCE		$ 84,472	$ 155,451	$ 70,979	45.66%
EXPENDITURES					
FIRE PROTECTION SERVICES					
03.411.530	Contibution to Companies	$ -	$ 71,051		
03.450.700	Foreign Fire/Casualty Tax	$ -	$ 84,400		
TOTAL EXPENDITURES		$ -	$ 155,451	$ 155,451	100.00%
NET FUND SURPLUS/(DEFICIT)		$ (84,472)	$ -		

Library Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
04.100.000	Fund Balance Forward	$ -	$ -	$ -	
REVENUES					
REAL PROPERTY TAXES					
04.301.100	Real Estate Taxes - Current	$ 49,000	$ 44,874		
04.301.105	Real Estate Taxes - Prior	$ -	$ -		
04.301.500	Real Estate Taxes - Delinquent	$ -	$ -		
04.301.600	Real Estate Taxes - Interim	$ -	$ -		
	TOTAL	$ 49,000	$ 44,874	$ (4,126)	-9.19%
TOTAL CURRENT REVENUES		$ 49,000	$ 44,874	$ (4,126)	-9.19%
TOTAL AVAILABLE BALANCE		$ 49,000	$ 44,874	$ (4,126)	-9.19%
EXPENDITURES					
LIBRARY SERVICES					
04.456.366	Library Contribution	$ -	$ 44,874		
TOTAL OPERATIONS		$ -	$ 44,874	$ 44,874	100.00%
TOTAL EXPENDITURES		$ -	$ 44,874		
NET FUND SURPLUS/(DEFICIT)			$ -		

Capital Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
18.279.000	Fund Balance Forward	$ -	$ 3,000,000	$ 3,000,000	100.00%
REVENUES					
INTEREST EARNINGS					
18.341.100	Interest on Investments	$ -	$ 5,000	$ 5,000	100.00%
CONTRIBUTIONS FROM PRIVATE SOURCES					
18.387.018	Impact Fee	$ -	$ 180,000	$ 180,000	100.00%
INTERFUND TRANSFERS					
18.392.001	From General Fund	$ -	$ 1,000,000	$ 1,000,000	100.00%
	TOTAL		$ 1,185,000	$ 1,185,000	100.00%
TOTAL CURRENT REVENUES		$ -	$ 1,185,000	$ 1,185,000	100.00%
TOTAL AVAILABLE BALANCE		$ -	$ 4,185,000	$ 4,185,000	100.00%
EXPENDITURES					
CAPITAL PROJECTS AND EQUIPMENT					
18.410.700	Police Vehicles & Computer Equip	$ -	$ 107,000		
18.415.700	Emergency Services	$ -	$ 10,000		
18.427.720	CRC Rowing Equipment	$ -	$ 19,750		
18.430.313	Eng. - Infrastructure & Stormwater	$ -	$ 117,500		
18.430.740	Public Works: Equipment	$ -	$ 257,725		
18.433.313	Engineering Traffic Control	$ -	$ 45,000		
18.454.371	Parks & Rec Property Improvements	$-	$ 186,000		
18.455.700	Sutcliffe Park Stormwater	$ -	$ -		
18.458.700	Const. Infrastructure & Stormwater	$ -	$ 623,019		
	TOTAL		$ 1,365,994	$ 1,365,994	100.00%
INTERFUND TRANSFERS					
18.492.030	Transfer To Capital Reserve Fund	$ -	$ -		
TOTAL EXPENDITURES			$ 1,365,994	$ 1,365,994	100.00%
NET FUND SURPLUS/(DEFICIT)			$ 2,819,006	$ 2,819,006	100.00%

Capital Project Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
19.279.000	Fund Balance Forward	$ -		$ -	0.00%
REVENUES					
INTEREST EARNINGS					
19.341.100	Interest on Investments	$ -			
				$ -	
OPERATING AND CAPITAL GRANTS					
19.354.010	RACP	$ -	$ 449,000	$ 449,000	100.00%
PROCEEDS OF LONG-TERM DEBT					
19.393.200	GON 2014 - Tax Exempt Series A	$ -	$ 6,781,100		
19.393.201	GON 2014 - Tax Exempt Series B		$ 2,630,700		
19.393.202	GON 2014 - Taxable Series		$ 1,369,300		
	TOTAL		$ 10,781,100	$ 10,781,100	100.00%
TOTAL CURRENT REVENUES		$ -	$ 11,230,100	$ 11,230,100	100.00%
TOTAL AVAILABLE BALANCE		$ -	$ 11,230,100	$ 11,230,100	100.00%
EXPENDITURES					
CAPITAL PROJECTS AND EQUIPMENT					
19.409.313	Owner's Representative Costs		$ 22,500		
19.409.314	Legal		$ 15,000		
19.409.455	Borough Center		$ 10,709,600		
19.409.720	Borough Center Fit Out		$ 175,000		
19.409.740	Borough Center IT & Production		$ 127,400		
19.409.760	Contingencies		$ 180,600		
	TOTAL		$ 11,230,100	$ 11,230,100	100.00%
DEBT INTEREST					
19.472.200	GON 2014 - Tax Exempt Series A				
19.472.201	GON 2014 - Tax Exempt Series B				
19.472.202	GON 2014 - Taxable Series				
			$ -		
INTERFUND TRANSFERS					
19.492.030	Transfer To Capital Reserve Fund		$ -		
TOTAL EXPENDITURES		$ -	$ 11,230,100	$ 11,230,100	100.00%
NET FUND SURPLUS/(DEFICIT)			$ -		

Debt Service Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
23.279.000	Fund Balance Forward	$ -	$ 334,440	$ 334,440	100.00%
REVENUES					
INTERFUND TRANSFERS					
23.392.030	Transfer from Capital Fund	$ -	$ -	$ -	
	TOTAL	$ -	$ -	$ -	0.00%
PROCEEDS OF LONG-TERM DEBT					
23-393-200	GON 2014 - Tax Exempt Series A	$ -		$ -	0.00%
23-393-201	GON 2014 - Tax Exempt Series B	$ -		$ -	0.00%
23-393-202	GON 2014 - Taxable Series	$ -		$ -	0.00%
	TOTAL	$ -	$ -	$ -	0.00%
TOTAL CURRENT REVENUES		$ -	$ -	$ -	0.00%
TOTAL AVAILABLE BALANCE		$ -	$ 334,440	$ 334,440	100.00%
EXPENDITURES					
DEBT PRINCIPAL					
23-471-550	GON 2014 - Tax Exempt Series A	$ -	$ 223,182		
23-471-554	GON 2014 - Tax Exempt Series B	$ -	$ 63,895		
23-471-555	GON 2014 - Taxable Series	$ -	$ 47,363		
	TOTAL	$ -	$ 334,440	$ 334,440	
DEBT INTEREST					
23-472-200	GON 2014 - Tax Exempt Series A	$ -			
23-472-201	GON 2014 - Tax Exempt Series B	$ -			
23-472-202	GON 2014 - Taxable Series	$ -			
	TOTAL	$ -	$ -	$ -	0.00%
INTERFUND TRANSFERS					
23.492.030	Transfer To Capital Project Fund				
	TOTAL		$ -	$ -	0.00%
TOTAL EXPENDITURES		$ -	$ 334,440	$ 334,440	100.00%
NET FUND SURPLUS/(DEFICIT)			$ -		

Capital Reserve Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
30.399.000	Fund Balance Forward	$ -	$ -	$ -	0.00%
REVENUES					
INTEREST EARNINGS					
30.341.100	Interest on Investments	$ -	$ 10,000	$ 10,000	100.00%
CONTRIBUTIONS FROM PRIVATE SOURCES					
30.387.018	Impact Fee	$ -	$ 180,000	$ 180,000	100.00%
SALE OF PROPERTY					
30.391.100	Sale of Borough Assets	$ -	$ 3,000,000	$ 3,000,000	100.00%
INTERFUND TRANSFERS					
30.392.001	From General	$ -	$ 2,000,000		
30.392.018	From Capital Fund	$ -	$ -		
	TOTAL	$ -	$ 2,000,000	$ 2,000,000	100.00%
TOTAL CURRENT REVENUES		$ -	$ 5,190,000	$ 5,190,000	100.00%
TOTAL AVAILABLE BALANCE		$ -	$ 5,190,000	$ 5,190,000	100.00%
EXPENDITURES					
CAPITAL PROJECTS AND EQUIPMENT					
30.400.600	Reserve: Capital Construction	$ -	$ -	$ -	
30.400.700	Reserve: Capital Purhases	$ -	$ 246,656	$ -	
30.400.800	Reserve: Capital Cost Reduction	$ -	$ 4,943,344	$ -	
	TOTAL	$ -	$ 5,190,000	$ 5,190,000	100.00%
TOTAL EXPENDITURES			$ 5,190,000	$ 5,190,000	100.00%
NET FUND SURPLUS/(DEFICIT)			$ -		

Highway Aid Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
35.100.000	Fund Balance Forward	$ -	$ 192,898	$ 192,898	100.00%
REVENUES					
INTEREST EARNINGS					
35.341.100	Interest on Investments	$ -	$ -	$ -	
INTERGOVERNMENTAL REVENUES					
35.355.020	Motor Vehicle Fuel Taxes	$ -	$ 155,963	$ 155,963	100.00%
TOTAL CURRENT REVENUES		$ -	$ 155,963	$ 155,963	100.00%
TOTAL AVAILABLE BALANCE		$ -	$ 348,861	$ 348,861	100.00%
EXPENDITURES					
CONSTRUCTION & PAVING					
35-439-060	Pavement resurfacing	$ -	$ 145,963		
35-439-313	Engineering	$ -	$ 10,000		
	TOTAL	$ -	$ 155,963	$ 155,963	100.00%
TOTAL EXPENDITURES		$ -	$ 155,963	$ 155,963	100.00%
NET FUND SURPLUS/(DEFICIT)			$ 192,898	$ 192,898	100.00%

Non-Uniform Pension Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
65.279.000	Unreserved Fund Balance	$	-		
REVENUES					
INTEREST EARNINGS					
65.341.100	Interest on Investments	$	-		
65.341.200	Accrued Interest Received	$	-		
65.341.300	Gain On Sales	$	-		
65.341.400	Dividends	$	-		
	TOTAL	$	-	$ -	0.00%
FIDUCIARY PENSION CONTRIBUTIONS					
65.388.100	Pension System State Aid	$	101,440		
65.388.300	Employee Contributions	$	44,609		
	TOTAL	$	146,049	$ 146,049	100.00%
TRANSFER FROM GENERAL FUND					
65.392.010	From General Fund				
TOTAL CURRENT REVENUE		$	146,049	$ 146,049	100.00%
TOTAL AVAILABLE		$	146,049	$ 146,049	100.00%
TOTAL AVAILABLE FOR APPROPRIATION					
EXPENDITURES					
GENERAL ADMINISTRATION					
65.489.200	Municipal Contribution	$	127,668		
65.489.310	Plan Administration Fees	$	5,700		
65.489.312	Actuarial Fees	$	5,000		
65.489.800	Pension Benefit Payments	$	-		
TOTAL EXPENDITURES		$	138,368	$ 138,368	100.00%
NET FUND BALANCE		$	7,681	$ 7,681	100.00%

Police Pension Fund

Account Number	Description	FY 2014 Budget	FY 2015 Budget	Change from 2014 to 2015 increases or (decreases) $	%
FUND BALANCE					
60.399.000	Unreserved Fund Balance		$ 322,957	$ 322,957	100.00%
REVENUES					
INTEREST EARNINGS					
60.341.100	Interest on Investments		$ -		
60.341.200	Accrued Interest Received		$ -		
60.341.300	Gain On Sales		$ -		
60.341.400	Dividends		$ -		
			$ -	$ -	0.00%
FIDUCIARY PENSION CONTRIBUTIONS					
60.388.100	Pension System State Aid		$ 150,341		
60.388.300	Employee Contributions		$ 78,825		
			$ 229,166	$ 229,166	100.00%
TRANSFER FROM GENERAL FUND			$ -		
TOTAL CURRENT REVENUE			$ 229,166	$ 229,166	100.00%
TOTAL AVAILABLE			$ 552,123	$ 552,123	100.00%
EXPENDITURES					
GENERAL ADMINISTRATION					
60.489.200	Municipal Contribution		$ 488,135		
60.489.310	Plan Administration Fees		$ 58,988		
60.489.312	Actuarial Fees		$ 5,000		
60.489.800	Pension Benefit Payments		$ -		
TOTAL EXPENDITURES			$ 552,123	$ 552,123	100.00%
NET FUND BALANCE			$ -		